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25
2025

YEARS

环境、社会和公司治理报告



www.GigaDevice.com



兆易创新科技集团股份有限公司
环境、
2024

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1.4 /æP[6°
- ② %>c?c?Zó1™#—
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环境、社会和公司

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https://www.gigadevice.com.cn/sustainability

https://www.gigadevice.com/sustainability

UÕ ýfñSfa

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董事长：朱一明





环境、社会和公司治理报告

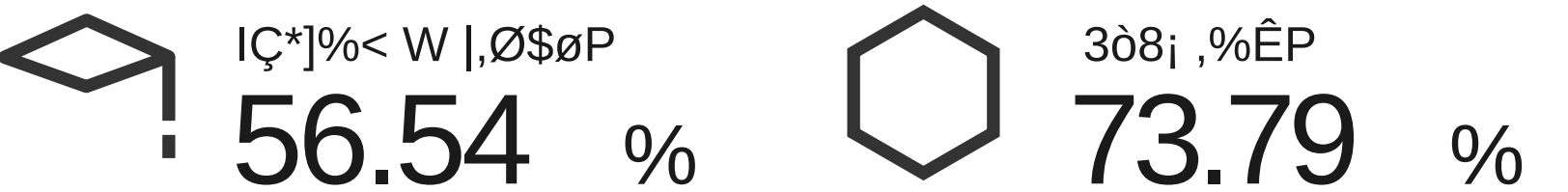
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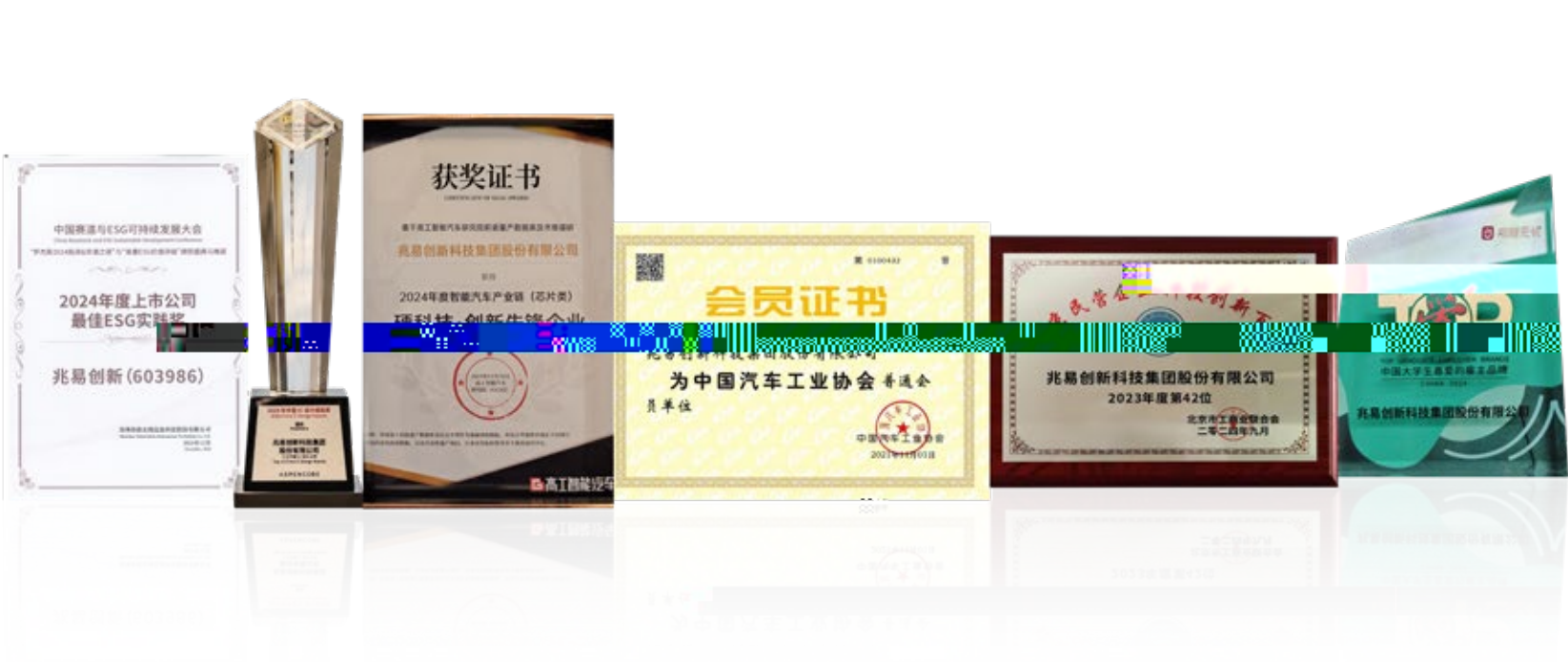
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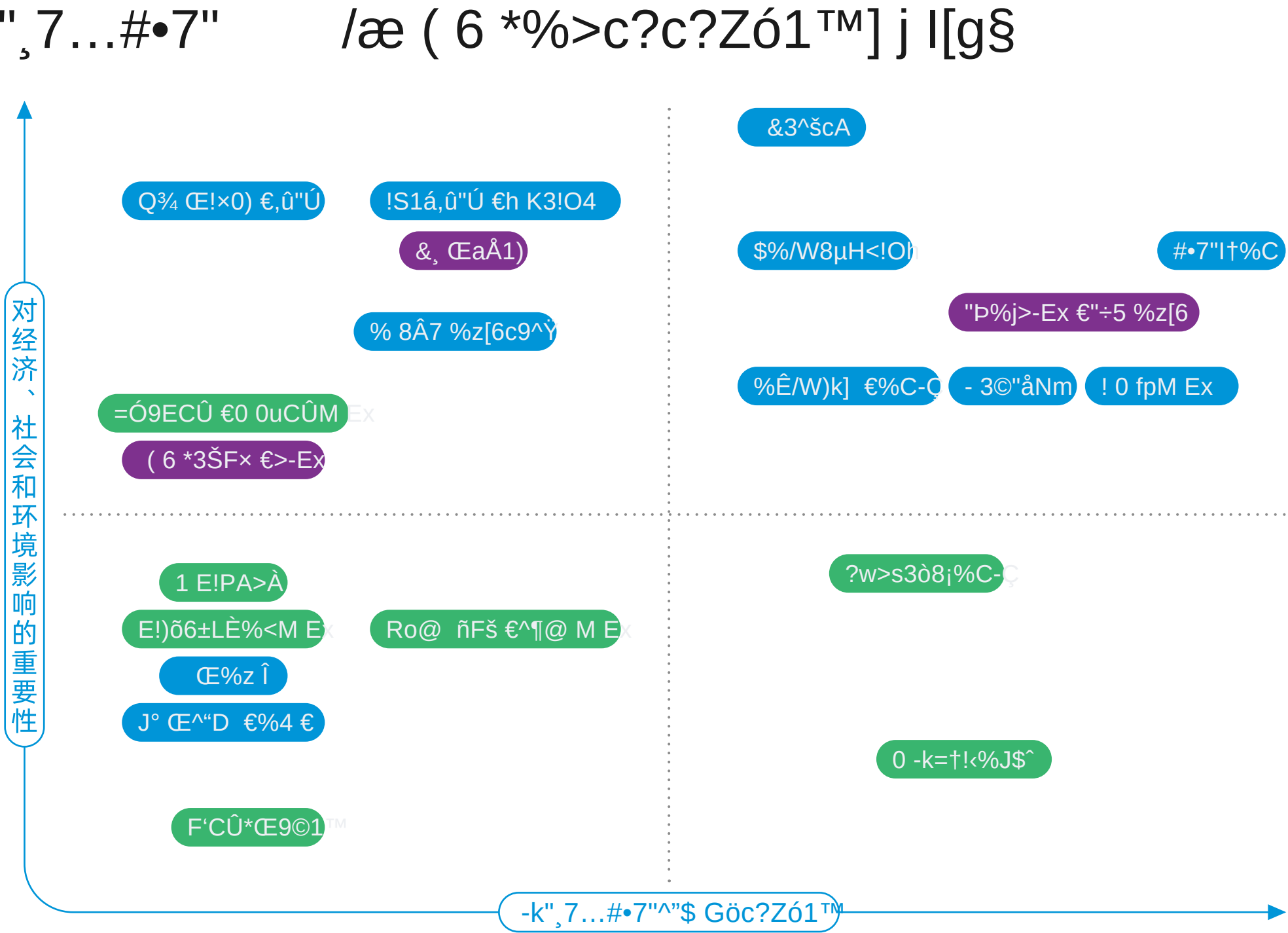
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环境、社会和公司治理

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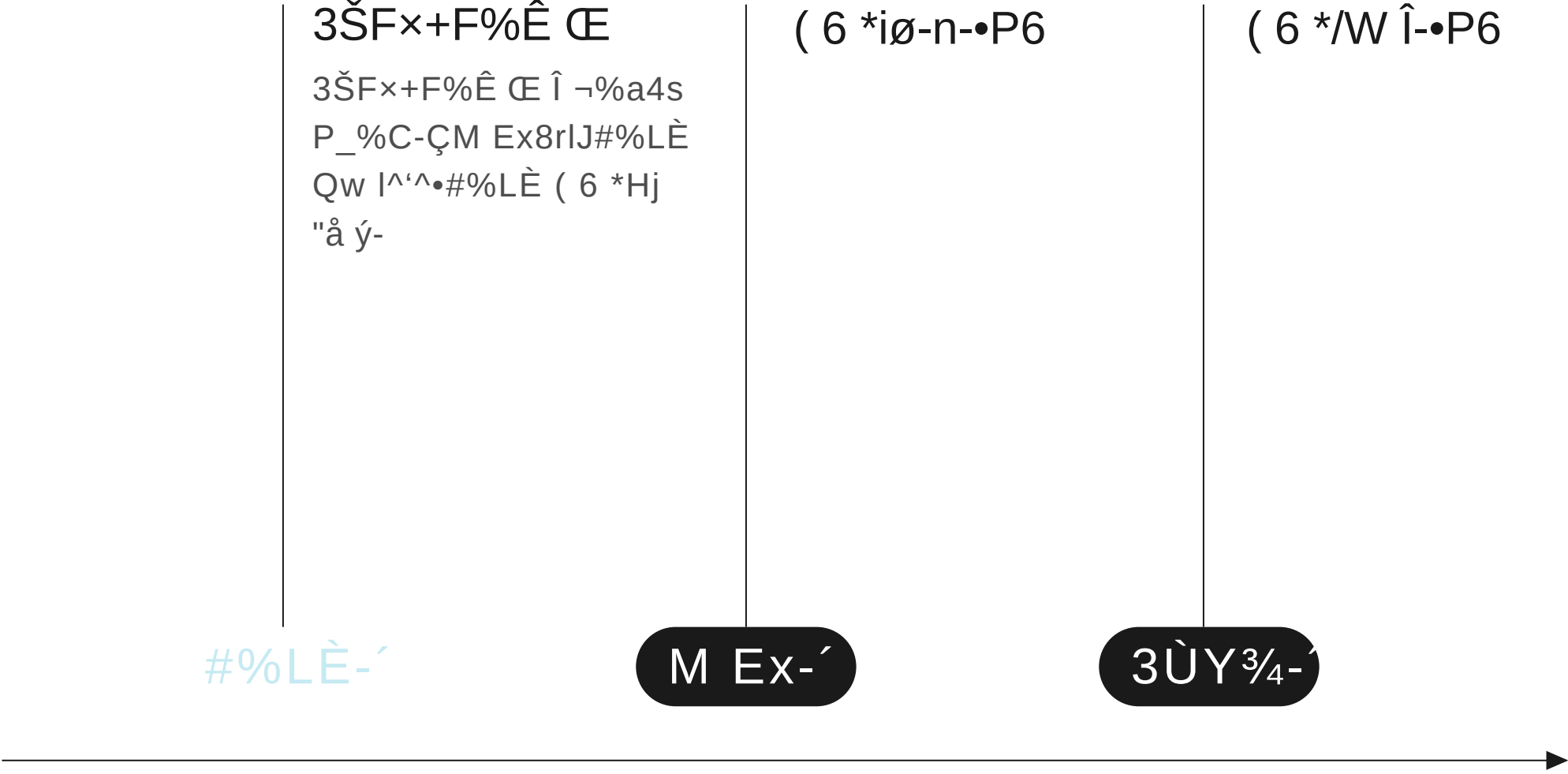


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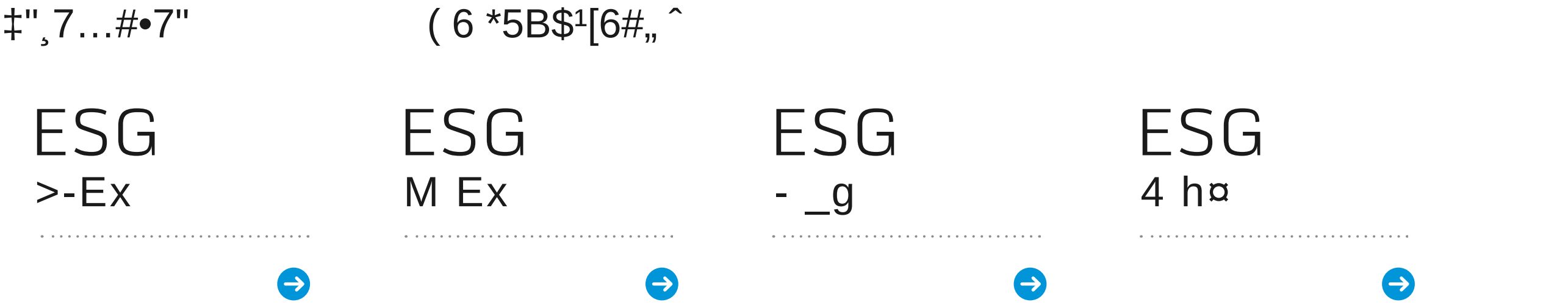
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8-a¹ ?w>s3ð8i% C-Ç IJ Ÿfñ8‘	"p%j` *v3ð8i@†aM1ja‘a_ UGö\$¾4-n ÅY¾ Æ lh H²T! C¹"÷)l8ž\$Ç"µ7è ÅM Gö¬¬j •7 P>• l% 8Â7 SðHs H<Gö À\$ Q%o &3 x &3 ñFšGö% 8Â7 »-sZ7/WSiL~%zPqSäE!!OZó =´ !!Oh J &3(¹L~%z 5 R + 6 %p 5 (\$ & +9y#8 ¾	F¥]i?w>s3ð8iHj"â4ú8µ ...#> xl†%C »]0] %p0r%C"é*yE!!OSðRo6° 7ð8æPQ] H<Gö À\$ Q%o &3 x &3 ñFšGö% 8Â7 »-sZ7/WSiL~%zPqSäE!!OZó =´ !!Oh J &3(¹L~%z 5 R + 6 %p 5 (\$ & +9y#8 ¾

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9«4à %E!)õ »J° Æ%þ"þ%j>-Ex ; (6 * ¢M Ex\$ >G Š l"þ%j3ŠF×+F%Ê Æ^'^• (6 *j@gÛM Ex l",7...#•7"9«4à"þ%jE"8{Göj@gÛM Ex/W Î IU¯- (6 *j<- gw"þ%j (6 *j@gÛ%<8¬a¹]6 ¢PE9 l (6 *iø-n-•P6^'^•P6P9"þ%j (6 *j@gÛ#• »j@gÛ#x9]6 ¢ »j@gÛ5 #¯ »j@gÛ0 -k »1-PE%þ4sP_6«aMGö/W Î<× %þ8¬a¹Gö]8#• €]6 ¢ l#¯'- /è=¹1-0 -k5 7/ l (6 */W Î-•P6^'^•3ÛY¾ (6 * 4sP_8{6°aMY¾ (6 *j@gÛM Ex ¾ %v] j j@gÛ%þ8¬a¹]8#• €]6 ¢/W Î l/è3ÛY¾0 -k5 7/ ¾%~7h l ¬[6Tu"þ%j

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@E!)õ »J° Æ%p"p%j>-Ex { 7+hÔ l9«4àl à- G ö] j l]8#•"p%jPAU—a9K} Ÿ Gö (6 *j@gÛ la,?,0IL= (6 * j@gÛ0 l- 8'8f7" ¾	@0ă&?K}0 »%CF'j Dù »a'3,Gö\$ă -%K}0 { œPf0 -k (6 *j@gÛaMY¾#xL»P Göj@gÛ#x#•]0Pà5 #'5 7/ l*ô 9 l]6 ¢"è]6#xPE9 /èaMY¾#xP l rSž-xj@gÛ#x ¬ {P jlj@gÛ » Ÿ j@gÛ%p Àj@gÛ l9«4à#xP 27#'là- j@gÛM ExGö Š"iì0 ¾	9«4à (6 *j@gÛ]6 ¢PE9 leú-k •%~ -%K}0 { œPf0 -k (6 *j@gÛaMY¾#xL»P Göj@gÛ#x#•]0Pà5 #'5 7/ l*ô eú-k (6 *lj@gÛ l0 @M Ex7+hÔ » lWK}7+hÔL»*Æ7+hÔ]0Pà5 #'5 7/ l iö9° ¾ Q~eú-k Ÿj@gÛ l#<%\hr(šM Ex3^/W K}\$Ç7+hÔ]0Pà5 #'5 7/ ¾	eú-k%aRo%CF'0 1— ý hGö Ÿ=A/æ-k"p%j lJj@gÛ l0]0Pàj@gÛ0 -k>³ K}%p5 7/ l17Zó7hP^#`0 1— iö9° ¾ j@gÛ^ý\$1 l4sP_6«aMHj"ă ( 6 * j@gÛ5 #`%<0 -k5 7/ l5B\$¹ (6 *j@gÛM Ex= /ă ¾	aMY¾1-PE l]6 ¢"p%j (6 *j@gÛ %J\$^ý\$1 l%-7h"ă>ZY¾ Æ (6 * j@gÛ^ý\$1 l4sP_6«aMHj"ă (6 * j@gÛ5 #`%<0 -k5 7/ l5B\$¹ (6 *j@gÛM Ex= /ă ¾	

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GigaDevice

兆易创新科技集团股份有限公司
环境、社会和公司治理报告

2024

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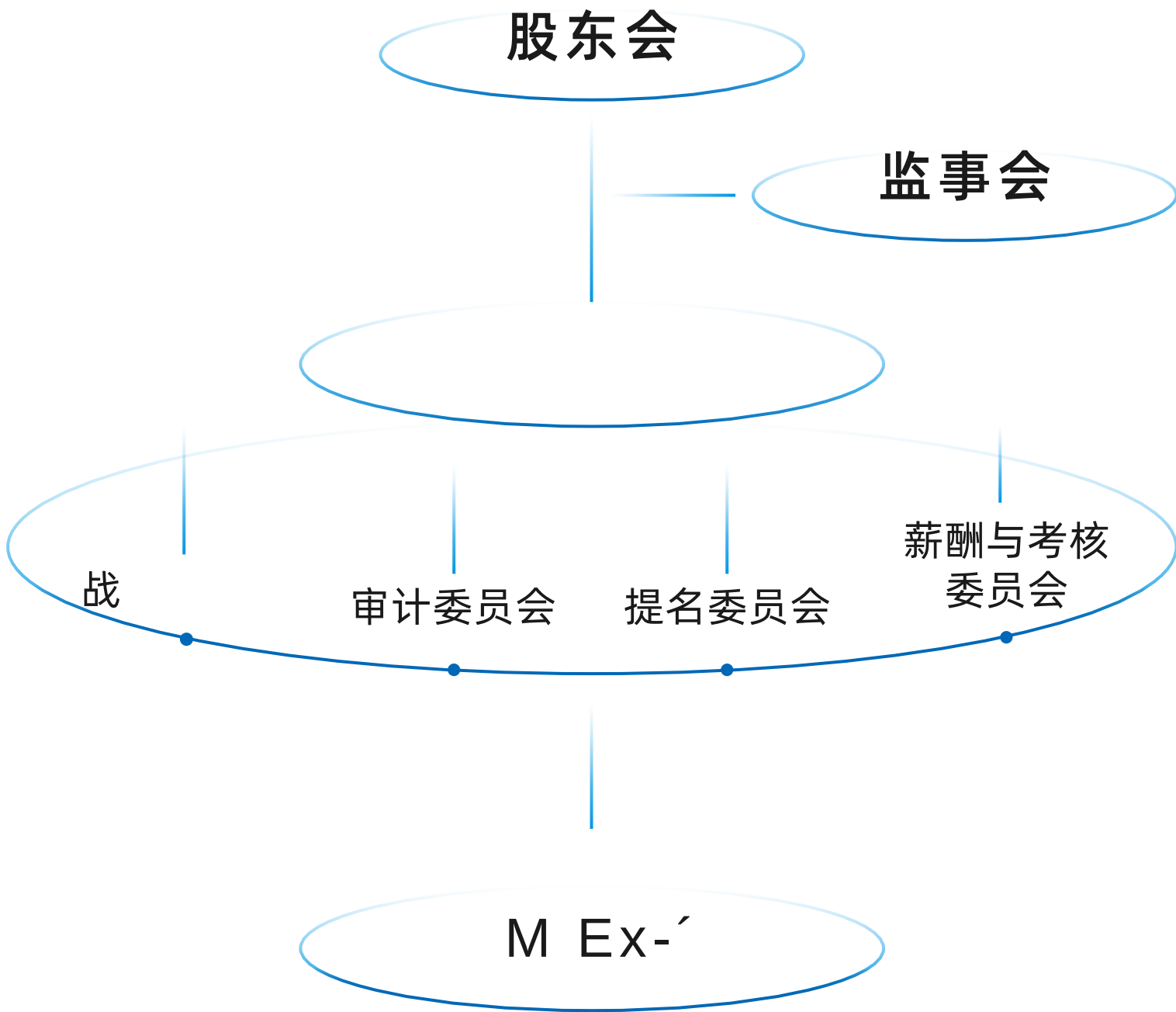


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" ,7...#•7"9«4à %o ÿ\$À ,=f"ã%p(o"P%j>G Š %o ÿ\$À ,=f"ã%p(o]3 /æ 8z l"P%j,p3,Lž -¼UŒ ý Œ4Ô-¼a{ ° ¾"P%jUŒ ý ŒE" #ª>G Š %o |t"P%j>-Ex#8#< ŠL>>G0ý>G[6 l0lL= øF£R Ž Œ »UŒ ý mUŒ ý %• l"è ŸD^L=UŒ ý %• l*å1™UŒ ý %• lD^L=UŒ ý%p*å1™UŒ Œ »HC ý Œ%p"P%jM Ex-´P63,Gö8µ^•7€là »\$Á]u#¨YÓGö>-Ex ÅNm ¾,6â%v* \$ %• l\$ŒUŒ ý1- ,6âGö=F ý(18{3²5B\$¹ ¾"P%jUŒ ý8×S\ ! 4àHj"å>G0ý>G[6 l"P%j#¨- ø %o"P%jLRK} Š %oR Ž*™ Œ] ý[6 \$¼-n Å »4 ^¶ »>G0ý »^"\$ L» •%~Y¾ Œ l ... ŒR>7á -Y×"· l3, #< Š %oUŒ ý Œ] ý[6#< Š %oHC ý Œ] ý[6#< Š %oD^L=UŒ ý/W î#¨ %Ê8ö3,*Œ"µ\$^ l8{H< !Oh UŒ ý Œ#%LÈGö%zEx1™ €KC,Ø1™ ¾ 0 Š %oD^L=UŒ ý ...gZ Œ] #¨0 ŠL»Hj"å"P%j>-Ex#¨0 6ù h l7€là ø /æ l"P%jUŒHC ýl "Ú ÅR Ž#>H< lJ H´-xY¾Q¾^• l"P%j"ã] %^0r <"R Ž Œ » <"UŒ ý Œ Œ] W%< <"HC ý Œ Œ] l\$ø<" Œ] Gö%^ h8 »5B9° »%^0r »YÚ#% »#%] %< Œ]]"0Ç(¹L~%z>G0ý>G[6%<"P%j[6 Tu1™6ù h[6- ¾ "P%j0lL= øF£R Ž Œ »UŒ ý Œ »HC ý Œ €M Ex-¨"ã%~P63,Gö>- Ex9(8ö ¾R Ž Œ7i"P%j8rIJ8µ\$ 8-8ö lUŒ ý Œ7i"P%j7W/ª#%LÈ8- Tu1™6ù h[6- ¾ 8ö l }}03ŠF×+F%Ê Œ »-] +F%Ê Œ »5B%•+F%Ê Œ%<W bP €Qu9ª+F%Ê /æ l"P%j% ^0rUŒ ý Œ3ŠF×+F%Ê Œ Œ] l-] aŒª9 ø Œ(M æ ...gZ+F%Ê Œ l"è Ÿ-] +F%Ê Œ »5B%•+F%Ê Œ »W bP €Qu9ªF /æE!)ö »J° Œ%<M >-4 %¼ Š l-E"P%j /æ (6 *4 hª/W %Ê Œ ŸD^L=UŒ ýª9\$¼6â/è47 m%^h8 , l-] +F%Ê ŒGö%^h8 ,F£D^LªaMY¾ øc?B+]],%p#%LÈ l/è-k /æ (6 */W î] #,,PK úOl] %p UŒ ý Ÿ Œ] ... Œ ,*]47 m ¾UŒ ý Œ%fR Ž Œ¨^• l-k"P%jPAU—>-\$ 4y-n ¾ ŸGöc?*™ ýiëaMY¾-] l/è!l#l#%- 3^5B R Ž Œ-] ¾HC ý Œ7i "P%jGöHCHŒ8-8ö l¨^•-kUŒ ý Œ »lJP M Ex ,%Ê-xY¾Q¾^•Gö%z>G%z [61™%<"P%jGö^"\$ aMY¾- 2À:29W%<8{6°HCHŒ ¾

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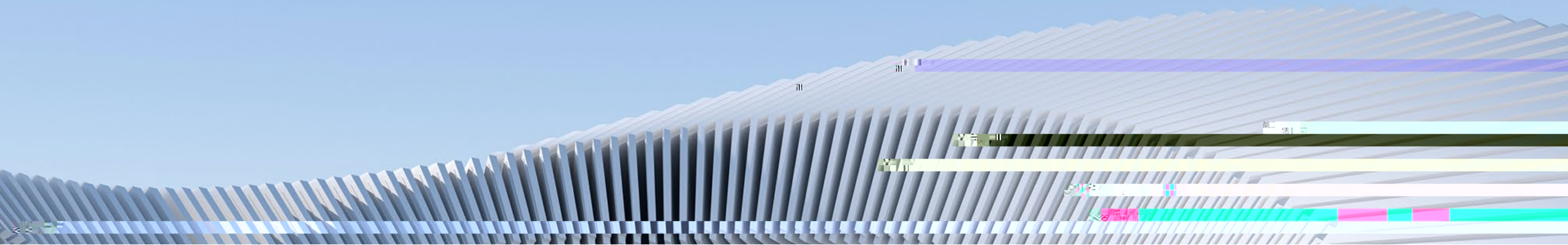


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何 卫	/æ\$ "x"þ%j l8p m"þ%j#á1-PAEx x /æ 8zSe /æ 8z m"þ%j UEx1-PAEx x /æ 8z^é m"þ%j1-PAEx x /æ 8z^é m"þ%jUÕ ý x /æ 8z^é m"þ%j#áUÕ ýfñ ¾\$¼-n ÅY¾ ŒPAkþ ¢-> ¾	杨小雯	/æ 8zSe < mq Rð^¶8ž8{gÂ"þ%jUÕ ýfñ%<#•+=M Ex%z < , lq Rð ^¶8ž7i r-(... Œj@gÛ4 ^¶8Ñ8ö ¾ /æ 8zSe <"î mTA/Pq ED#• Œ4 ^¶M Ex8{gÂ"þ%jUÕ ýfñ%<#•+=M Ex%z < , x /æ 8zSe <"î m\$É q l 4 ^¶M Ex8{gÂ"þ%jUÕ ýfñ%<#•+=M Ex%z < , ¾ /æ 8zSe <47 m "þ%jD^L=UÕ ý l Î Ñj@gÛM Ex »4 ^¶ ...-(l47 m"þ%j3ŠF×+F%Ê Œ+F%Ê ¾
王志伟 (WANG ZHIWEI)	/æSe /æ 8z47 m\$% ?wle\$À-ã^¶8ž4 ^¶&]T8{gÂ"þ%j4 ^¶1- HC x /æ 8zSe <47 m#¿>é?w. \$À-ã4 ^¶M Ex j?c(¥ ¢8{gÂ"þ%j1-PA Ex l#¿>é?w. -Zó @ ý4 ^¶M Ex Œ\$ ¾4 ^¶PAkþ ¢-> l^¶?c4 ^¶ ...-(¾	陈 洁	E" m Ÿ(oJ° ŒKC,ØgÔ>G,ØI†Kè3²&,>GI†Kè- - m »I†Kè%Ê l6Ë4ú l\$ì*] F'-n/z x=f HQ Ÿ* >G#"' +F%Ê Œ+F%Ê ¾ /æ 8zSe <47 m"þ%jD^L=UÕ ý ¾>G0ýIW]80 Væ?c% l^¶?c>G0ý ...-(¾
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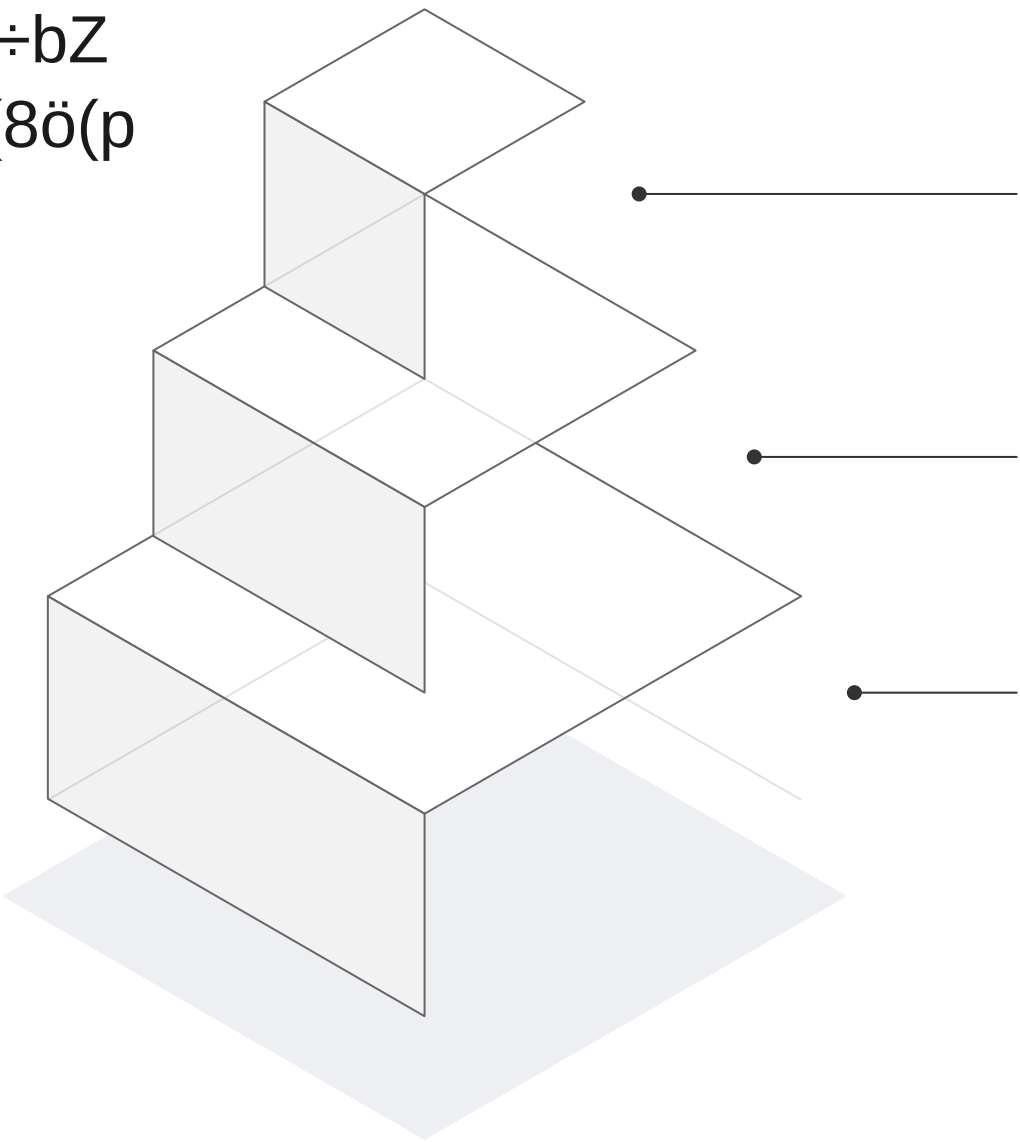
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职责：对董事会建立和实施内部控制进行监督

职责：组织领导企业内

4.3

&, ÆaÅ1)

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F§,Âb M# j
woodpecker@gigadevice.com
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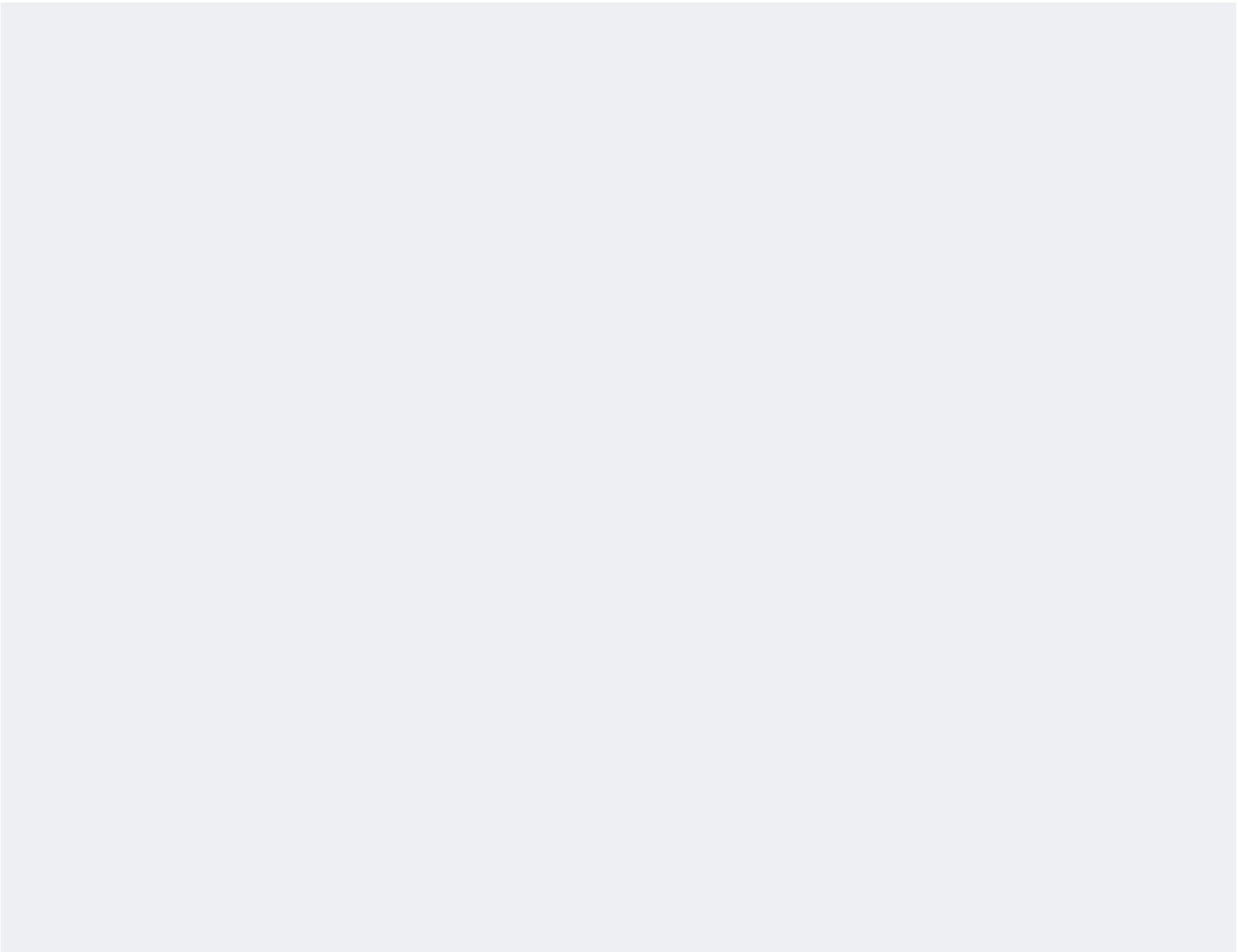
"Þ%j —9@!O,ú °4 ,+E%• »\$Ç ¿ » Á(²L»Hj"å œ ,!S1á l/è3ñ]l •%fZ]u9WbZgZ3^Z]u9W ,#IJ¬ °4 !SL»>û%< °4 , œ ,!S1áGöHj"å8Â7 ¾%~7h l %lEx °4 »Gí]" »- 3è W%<^´^•]u9W*vExaO%?]L!S 0;>s9° hGö3²8{ ,%Ê0 1R Q¾,ú !O,úKJ-8 ITW € 3²\$ 9° h,Ê(š \$-Ð3^#>-%"åNmGö lO -\$ (Pañ ¾ /æ l"Þ%j8œ6´#¢ °4 ¾

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 5 , 6 & 9(og·\$Á Æ3ŠF× Æ%Ê W%< Y(ol†KèF'F\$,Â]0] LP^ÍGö# %•
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",7...#•7";"4Q &3H`#ç4W8{F\$@ M Ex »F\$8¬kâ\$ » ...FŠT!
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 F\$ E »F\$8¬kâ\$ »7"Ro@ F\$=Ò".6°F\$M Ex »7RP1aÆ!S]07/%b]0
 *y »F\$\$ >½cA%pHC5 L»(¬7á l#_!' %o*Æ Š0tCë1™?c%l%v*™\$ô&,
] %a ¾",7...#•7";"4Q &3/d € * ' 0 & 85Ybç0r%C*Æ<°[U#%7+
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 8× l",7...#•7"/~8•aEa9 * ' Nm%#;"4Q &3 laM r<×3Û-ÇP8#x/t
 (¬ l5B! ,p&öGö W X U Q N H \[U#%7+9º l\$ \$ - 3©- E" &3Gö1]a’0r
 %C%p5 %f/t(¬ ¾ /æ l"p%j6^^ÿ,p3,TA/PÁT! "p%j laM r<×
 * 0¬ ø"p%j(šftF\$!O4 »F\$=ÒM ExT!C¹iø)QGö3ŠF×/u-² ¾4

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",7...#•7" —9@aç,ú %o ÿ\$À ,=f"ã%p(o ...#>G Š %o ÿ\$À ,=f"ã%p(ø S\` IW]8 8μ#>H<Gö%~7h l"·#x-|c?\*^bZIW]8 8μ l /æ l"p%j &,9y>G Š %o ÿ\$À ,=f"ã%p(oUÉ î8μ>G Š %oh83,Fš\_a/u(p]0] !O4 8Ó ý Š 7RIW]8 8μ!'8μ9° h%CF' ¾ L>Hj"ålIW]8 8μ>G0ý>G[6 l•7 Š\$^#•7"M Ex ÅNm/è,p&öIW]8 8μM Ex "p%j%C4—%v &3P1\$Á%~6°0 l5B! \$w4^,Ê" »5 #¨ »'2' »a+PŠ #`0 l\$ 0–IW]8 8μM Ex l Š\$^IW]8 8μ!O4 LÈF× ¾"p%j/d%C/u/è- 7/ J M »aP5 L>T!C¹ W%<Hj0 M >G »`á h(Š"÷Gö r6æ\*ÉNmpQ%<[U#%7+9° l ø %o ...#>M Ex\$ >G Š l/èaMY¾"Ú%Ê)k] %<U¯(¢3ÙY¾ l%~7h"p%j<Õ(šaMY¾ 003,3ð8j!O4 l\* 0– ø"p%j"°aM3ð8jGöiø-n(¢ ¿ ¾"p%jaŒEa9,p&öIW]8 &, ŒKJ-8Hj"åM Ex\$ >GGö#¨- ¾ /æ l"p%j,p&ö ø?'HH ...#> »&, 8μLÈF× »#¨0 %p>³K} !!O4 3ð8j#•7" ¾ /æ",7...#•7"5B ø ië 9y »h83,Fš\_a/u(p]0] »`á hGöIW]8 8μM Ex ÅNm%p"÷bZ>³K} ¾"p%jKa 7" ...#>F¥ji j"è ÿ ië –%C7€ ...#>F¥ji ¢ lU)1 ië4ú8μ ...#> j"è 8ó0r-ÇIW]8 8μ/u-² laŒEa9iëH`4^5 %p5B\$¹ ...#>^šcA !!O4 c?B+3ð8j l ÿ ië –%C7€ ...#> ¢ ¾3æSe /æ0 l"p%j/dU)1 ië4ú8μ ...#> (šc?Zólt%C7+%f\$ 0– ...#>/u-² l(š -Zó/t(–•7 Š\$^&,9yM Ex%p/u-² ¾ j"è ÿ ië –%C7€ ...#> ¢ l ië&,9y l iëh83,Fš\_a/u(p l ië`á gÖ<Ö ½*^ l",7...#•7"aJaŒEa9•7 Š\$^IW]8 8μ3ŠF× l"·#x#>Fš ...#> »h8 hUÉ î8μ l W%< iëhÐ`á hGöC°8μGí]" ¾ 3,Fš_a/u(p]0] »&, ŒKJ-8L>a†0ö l"Ú7+ ¿!O4 3ð8j#•7" ¾"p%j0lL= ø "p%j4sP_(šIW]8 8μ#•a' »aBFš »!O4 »M ExL>*Œ7+hÔ5B\$¹#•7" p...\$#%Ê/WKa8óF¥ji ...#>GöA2\$#8–#¨ l"·#x]u\$ %Ê/WGö#•7"B_27 l0Ô3, s Œ#•7"=•(f ¾ /æ"p%jP6P9 ø <"hÔ%f7"%Ê/WGöIW]8 8μ)l²)k] W M ExRo\$ l4sP_5 \$ Y¾ ŒIW]8 8μ!O4 lKa8ó0r-Ç9" s%z Î ,3¿)k"í ¾ %< <"hÔ%f l†%CGö ...#>)k] l?'HH"p%j3²8{7"%Ê/W W%< -Zólt%C ,%¿Ê.#•7" TôGí(o-(IW]8 8μ-2"p/uGö ±(o-(IW]8 8μJ–Tu s Œ ²%•\$Ç ¾ i%v Œ\$ P1Gö -Zólt%C(Tg' »bZ#x Œ\$ P1Gö`á h0r%C(Tg' ¢ ¾"p%j(š!O

2024年：	
5B 7" ...#>F¥ji	186 ië
U)1 4ú8μ ...#>	101 ië
截至2024年	
/dU)1 4ú8μ ...#>	1,059 ië
&,9y	195 ië
h83,Fš_a/u(p	58 ië
`á hUÉ î8μ	50 ië
hÐ`á hGöC°8μGí]"	12 ië

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\$Å^ü &3 &3^šM 5

",7...#•7"lJ0 c?[8 &3^šcAM 5 ISf\$ - 3©5B! lJ&3^šGö &3%<8 \$ ¾(š4s8{ , 6 2 ^šcAM Ex ÅNm] j3Gö)lI² | l3f ^9<4à •%~ &3P1" 27# l4sP_0r-Ç^šcA6«aM/W Î ¾"p%j(š^šcAM Ex7+hÔ0IL= ø8{6°GöM Ex9 7€là ø^šcAbZ^'^• , Î -M ExQw UYÚ l^'^•0IL= »!x"Ú »8{6°- 7//è,p&ö^šcA M Ex ÅNm ¾8ö0l ø\$w4^! 0 & , ^šcAM Ex »- 3©^šcAM Ex » &3^šcA €%ah(Ex »^šcA ...9°M Ex%p^šcA ÅNmM Ex(š"÷Gö"ÚhÔ^šcAM ExNmPQ ¾

",7...#•7"-x%ahÒ1™M Ex^jKñ l†%C #`a`"Ú>³K} l#`- ø %- 8' %ah( 5 K}0 Š %-sZ7%ahÒ1™] j3K}0 Š %-Ú h%ahÒ1™] j3K}0 ŠL»K}0 9y#8 l 8{>û%<^šcA%p%ahÒ1™GöiëH`- 7/,p6æGöM Ex>³K} l/è(šM Exa9K} Y4sf 5 K}0 l /æ!`] ø %- 8' %ahÒ1™HC5 K}0 Š l W@S\_ % •%~- 3©Gö- hr=´ ¾(š^¶^š] j38'gf l-k'Ú hP %ahÒ1™%p &3P %ahÒ1™aMY¾]6 ¢ € /æ#`- ø %-sZ7/WK}- 9ª]u9WYÚ Š l* \$ ø/WK} `p cA GöE"( - 9 Sô l @Q~8r\*™gÂ0 (¢g¿ À ø cA j@gÚ x(šF' 8'gf l-k"Ú>³K}%ahÒ1™H( Ex ¾#l\$ô#¿ l3f ^Gö &3boPA\$ø ø —TMGö"Ú\$ Ro>½]G x#l\$ô%€ l3f ^ — - 3©4 ]; l4{BÜ- 3©4 ];\*vExK}0 l ñFš^šcAM ExNmPQ l @>³K}-`hÔ"ÚhÔ]u9 4];% (R l0IL=8{6°-kLÈ/èa7a'(P*•- 3© l @Q~"ÄE"3f ^Gö&3^š3ñl l8f*i(¢ 8•\$ "ÚEu- 3© ¾



(p j , 6 2]3 ø

/æ l"p%j%j\$ ø ±hhP~gé ²iëH` lZøHH"Ú &3Mí(ý%þF' >½]G>³K} lc?B+eú-k &3P~gé »]a6? Î%<"åf - 3©g`j - 7/6«&ö%þiög 5 7/ ¾ Î -,ÂiëH` l! 0 & , 5 0 \$7Z(š-x3ŠF×0hªSe! 0 fp laÆa9iëH` M Ex0Ô0•5 aM ¾iëH`c9FšLa#¢La%p 0 (7+>G], l]8#•/è[U#%j@gÚB+ l %~7haÆa9)k] ^½Ro! 0 & , l"ã%~5 \$ 3ŠF×H`9y- E" ¾ /æ"p%j-x4sP_ aMY¾ ±hhP~gé ²iëH`Gö,p6æU~(¢ ¾

",7...#•7"]0Pà ø ...Q¾ l†%CiëH`Gö &3^šcA!O]3 j 3 4 \$ ¢. ¿ l^'^•(š &30r%C>³K} ŸM 5 &3^šcA €%ahÒ1™ l 3 4 \$/WK}/z r7+hÔ7j &3 0r%C(Tg' j 3 ' 7 ¢Gö9ª15 l3ü5 ^šcAH`9y#`- »aMY¾%vg`=^šcAPf0 j6 - l%X r7+hÔ7j^šcAbZ-k5 %v††%CbZgZGö5 %U l-k%>7+hr=´aMY¾8{6° , a,, ¾%~7h l3f ^F'3, øZøHHiëH`"ÚSôB+Gö^šcA!O]3:29W\$Ç l"Ú>³K} »\*Æ Pf0 (¢3ü5 &3%þa9K}^šcA l!#¢8{6°iögª^šcA0t/ªGö%CF' ¾ /æ"p %j\* j0 ø`á h^šcA!O]3 6 4 \$. ¿ l 6 4 \$(Tg' W r<""åf T!C¹.¾"x0•`á hiëH` -VO8ž l#•<x8ö0l ø)lI²`á h>³K} ÅNm ¾ @hr=´#x9 »j0] »P^ l#¢>½]GL>g`= l- E""Ú>³K}Gö#•<x^šcA3ü5 l -%€P_iëH`ì#>0r-Ç%p >³K} ÅNm Š\$~3Å\*i)lI² ¾ /æ 6 4 \$(Tg'-x\$Á%~0r%C(Tg'%þ , 7bZgZ l%j \$ \$ 6 3 , & ( =f`ø`á ha9K}6«aM%<]6 ¢;“(ý %þ , 6 2 aÅ\_a`ø`ø\$ ,û"Ú9y#8 >³K}Xÿ%z ÅNmGö[6#,,/W Î l-x ñ"p%j(š`á h0r%Ca9K} Ÿ"iïða9 K}^šcA%p\$ Ro,û"Ú l"Ú7+ ¿5B\$¹ &3LP û\$ ¾

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/æ",7...#•7"&3^šM 5 °5

- ✓ &3^šcA!O]3bZgZ%~ 0 & 8 ý ŒbZ%z Î l-x Œ"÷ŠK2PAkþ €"þ%- g·HjPE%z l-kE"8{7" &30r%C>³K}aMY¾4sP_6«aM l7°UÉ5BIJl†%C6°Dù ¾
- ✓ Ol]0`á h^šcA!O]3. ¿ l\$Á\$ "þ%jaMY¾\$ \$ 6 3 , & (>³K}} j3%p , 6 2 &3] j3 llà!O`á h ÅNmL~%zY¾ Œ9y#8 ¾%~7h laŒa9#"- %þ Š\$`á hHj"å>³K} l5B\$¹iëH`M Ex6°Dù%p^šcA5 #`Ro\$ ¾<Ö\*^ lKa8ó%4 €iëH`a9K}^šcAH`9yGö#"- €HC5 l- 8'aMY¾iëH`]6- %þj@gÛ]6 ¢ l Wlà!OiëH`L~%z`Ø[6`á h>³K}Zó=´ l @Q~ -"þ%j`á h &3GöIJ^šcA J5B! 8{\$!Oh ¾

.....
%J8fM Ex7i s Œ(š1]a'%J\$^Gö/t(¬E!)ö Ÿ!O4sLP û\$ %þ- E"%a4sP_%C-ÇGö"åf /W"é ¾ /æ"þ%j4sP_aBY¾/d0lL=Gö%J8fM Ex>³K} laŒa9 —9@Gö%J8f]6- >³K}%þj@gÛj6 ¢ l Š\$^¶@ #>Fš lañ"¿ hĐ17Zó%J8f lg¿ À%J8fj@gÛ ¾%~7h5ŸOl ø7"Gö^šcAM ExNmPQ l%J8fM Ex Î ¬"è ŸGö r œ,Â;"(É /æ 8z0 <Ö0• |P1aBY¾ l\$¼/æ"ã,p6æ]6 ¢ ië/WK}%J8f l>³K}GöNmPQ\$^ W%< €"è HNmPQGö l7°UÉ5BIJ ø(Tg'Gö/W Î6°Dù%p\$Á%~Ro\$ lNmPQ ŸGö6â4à#x9 %þ4 %¼\$ Ro l ñM Ex¬Ro*8f*i(¢3ü5S%J8fGö0ã&?%þ6°9 l* 0¬ ø#%LÈGöa•7€0 %þ^šcA ¾
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Gö •%z9@ ýiëc9Fš •%~Gö*vEx>³K} ¾JWK}0 6ù hat \$ »% (R#x9 %<6«&öL»E!Sô ¾0Å%CF'hrZó3ÙY¾ &3
FšTu(f\$w4^ , •gÂ 8ž"p%jGö &3]0] %p^šcA5 #'' %^(P ý h7h l"p%j Æ-¯1]]6 ¢ &3j@gÛTu(f l#''-
€! 0 & ,GöF' aBU— »^šcA%<E!)õ ÅNmM Ex »\$ Ro (f)§5 7/ l Wgµ ý1s3Û*™ ¾TW8[j@gÛ3ë<" l"p%j Æ
,û"ÚM ExL»%viëK}0 Gô6«&ö »P <Õ%piögµ5 7/Gö#'' là!Oj@gÛ3ë<"/d"ÚbZh K-/è(šNmPQ Ÿ]0Pà\$Ó5 l/d
- »- 7/%pkip]3 ¾M ExQw UYÚhrlà!OP <Õ €iögµ5 #l^™Gö &3%<7h%^ (P/è"x •Sá&30 ¾TW0t/ªF£ P1
7/#"0 Gô0IL=%p,p&ö ¾ ý*ô j0Å%CE"8Â7]6- +F%Ê -nSf l"p%j ÆL=#-aÆIW P1!Î<ÔF' /èh K-j@gÛ
Æ ; 0 5 % ¢ •Sá l#<! 4à % 0 5 %]6- K}0 ŠaMY¾J6 3ë lañ"¿0t/ª>³#l%p3Û*™ ¾eú-k%^ (P ý h l"p%j Æ
- *vPà/è6«&ö x0Å &3]0] »F' a9K}^šcA •%z9@ Ju9W ý h%CF'Gö% (R/è#'- P <Õ%<iögµ5 7/ lgµ<Ô
-nSf7" &3-n"x •L~%z l#<! 4à % 7" &3-sZ7]]3 <ÖMí ý hGö"ÿ<"%CF' ¾
>³K} ŠaMY¾J9«8ž% (R#x9 »P <Õ%piögµ ¾

/æ l"p%j8æ%CF' € &3%p8•\$ Hj"åGö,û"Ú €^šcAc?*™^• m ý6. ¾





9° ý

" ,7...#•7"^šcA)k] Nm#%o]p

± , ,bo7i^šcA , ²7i3f ^ •3:ao=´GöH`9y l"p%j>Zc?"Ú Å^šcA6ù\$^Gö)k"í l\$w
4^ '6 ^šcA1•Pf »5B\$¹^šcAN"í W%< '4ú^šcAM ExRo\$ ¾^šcAMí]pK} Î -"p%jP1 |
)k] NmPQ (/ H D U Q L Q J ŸGö rMí)k]]pK} lhÔ%f"p%j"Ú Å%Ê/W0r6° ¾

/æ l |P1 gZ^šcAHj"å]pK} l\$w4^ {gZP1 }%pP1]9ª15Nm#%o]p j>³K}M Ex
Nm#%o]p ; Sô ¢ » V L J P D]pK}\$¹P Nm#%o]p ; Sô ¢ » , \$ 7) j 9y#8
]\$[U ; Sô ¢ ¾ /æ l" ,7...#•7" (O H D U Q L Q J/å%b^šcAHj"å,Ø Ò"-+P1 |4 %•1-
,<"ã] , IP1 |,Ø Ò1-7hfña0 -•7h ¾

/æP1 |^šcA9ª15]pK}



流程设计十步法系列课程
课程类型: 项目式培训
发布日期: 2024-09-26
课程简介: 本课程为《流程设计十步法》系列课程课包,由质量体系
管理部为大家主讲。



6 sigma 系列课程——从理论到实践
课程类型: 项目式培训
课程简介: 6sigma系列课程来啦,大家快来学习吧!



IATF16949_2016标准培训课程
课程类型: 项目式培训 状态: 进行中
课程简介: 质量部门 两位老师主讲,主要内容一、背景
及核心8D训练环境与领导作用 二、策划与交付 三、质量体系运
行,顾客导向过程 -01 四、质量体系的运行,顾客导向过程 -02
五、绩效评价与改进

5.1

\$Å^ü &3 - 3©8•\$



3f ^+=P:K;4s W- 3© ¬-n%fGö% #< l4sP_5B\$'8•\$ =|/å ISf\$ ¬
- 3©5B! &3^š\$Å^üGö &3 €8•\$ ¼
",7...#•7"-k- 3©8•\$ aMY¾ øNmPQ\$^%p[6Tu\$^GöM Ex laÆa9#'- %o-
3©@S2•0]u9WK}0 Š %o- 3©8•\$ ÎÆK}0 Š %ofr&] \$ÇM Ex ÎÆK}0 Š
L>"÷bZK}0 I5ÿ0I^é\$w%•"ÚEu- 3©8•\$ bZL>*Æ œQ¾Ro%<I†%CbZgZ(Š"÷Gö#x#ä »_Z(o\$Á Î >&, ÆaÅ1)L>7+hÔg`j 4]; I- 7/]u9W »*vEx/èHCHÖ
- 3©8•\$ ÅNm I7€Ià%vbZgZGöQ¾Ro »"P%j &3fr& #¿%€Gö8•\$ Mí(ý »8• 3ÙY¾ ¾
\$ 7+0•%<8•\$ 9y#8L>"÷-+ I @Q~!Oh 8r åGö8•\$ ^šcA%p- 3©@S2•0 ¾9«
4à •%~- 3©Mí(ý I"P%j]0Pà ...-Ð J(Tg' I/è- 8'-k"è @&?0 %<8•\$ L>
7+hÔaMY¾P[6°M Ex%p]6 iQu9ª ¾
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0• I ¬- 3©aMY¾j@gÛ5BJ¬%piö\Ø I/ \$ - 3©]8#•/è#A`iHj"âj@gÛ%aRo~
8×Gö0ã&? ¾3f ^0IL= ø,p&öGö- 3©4];M Ex>³K} I/è#'- %o- 3©4];*v



4];b M# j
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3f ^\$ 0¬ €- 3© >³ I(šieh` •%~g`'= €- 3©-k]O%p#x I%p- 3©
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0 € g_E!M Ex ¾"P%jeú-ka90ð /æ j /æ /æ ¢Gö\$ø%d-
];9° haMY¾ ø:%Ex €*•HJ I0ÄP%1-PE#I •%~Mí#•IJ:ôDù*£6°;"0• I/è-x
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\$Å^ü &3 - 3©8•\$

"p%j-k- 3©4];Gö&?0 7hgf8{NmPQ\$^Gö9y#8 l-k rSž27#' }Gö- 3©4];l3f ^\$ û(š -•7h"÷aMY¾#•<"%?jú l
Q~-k N™1— —c?27#' }Gö- 3©4];l3f ^\$ û(š -•7h"÷PK ú#•<"%?jú ¾

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3©4];9º ýGö1-PE0ÄP% ¾

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4];9º h ¾

"p%jc9Fš '#x9 7+>G l-k- 3©9º haMY¾>³K}\$^#x9 lF£ & 4 (47 m '(Tg'^'^• , lP6P9_ZQ¾RobZgZ UYÚ%pg`j [U
#% ...-((Tg'a£\$ %z Î l-k- 3©4];g`j aMY¾%CF'-hÔ €auaª-hÔGö*Æ[D0 5 9W ¾

/æ0r%CGö^šcAM ExNmPQ ; 4 0 6 ¢\$w%•- 3©4];*vEx;"(É l[6Tu\$^ ø '³K} lNmPQ%a WPK-k0 ^• m ,#x
b¿ m\$ /èaMY¾ '- 3ë l"è H%~ ý Ñ%a W1 #¢)k] ,Ø Ò ¾

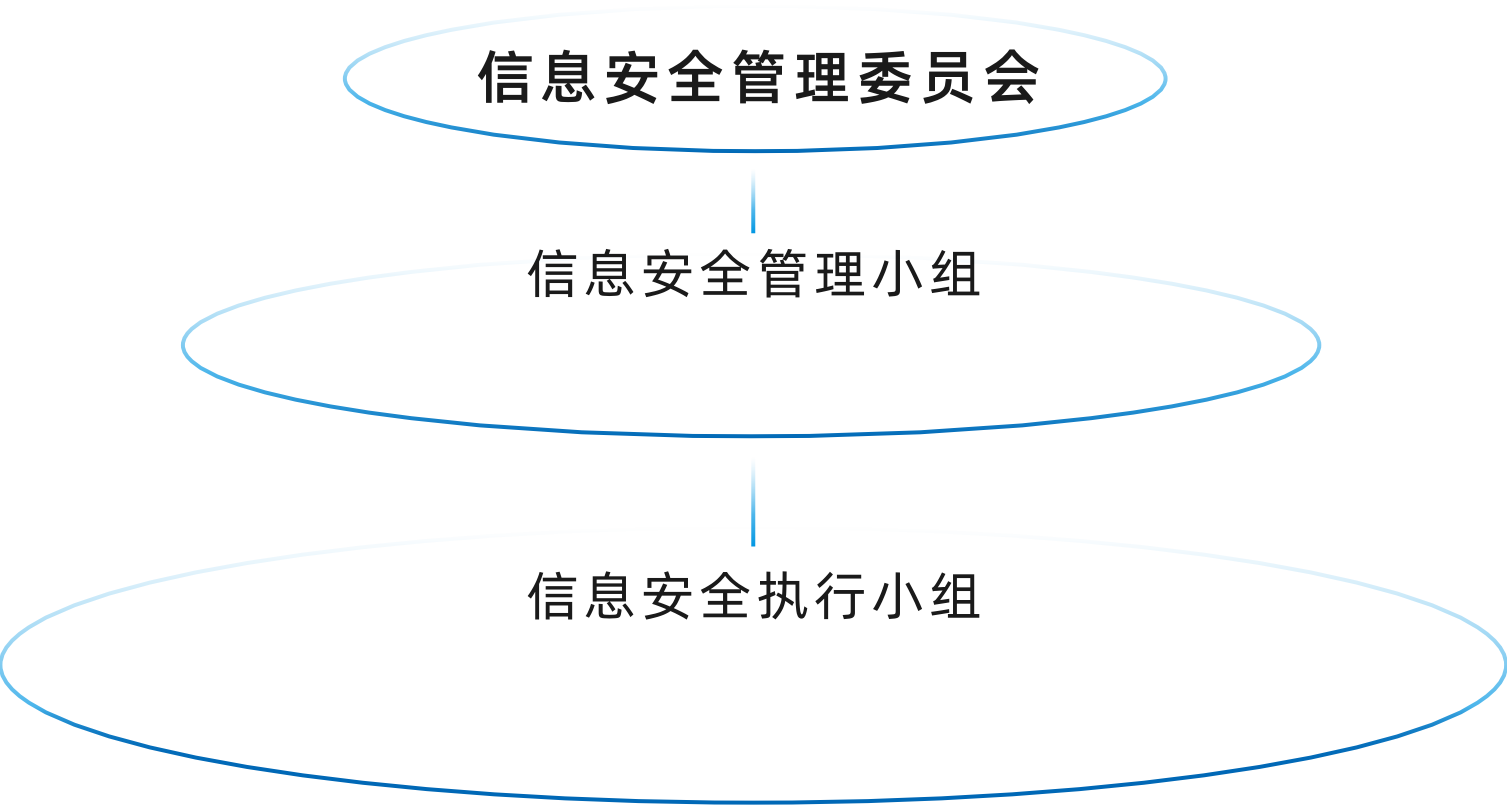
"p%jSf\$ -k3²8{- 3©4];g`j ?c0 4^5 SeNmPQ-´hÔGö6«&ö5 7/ l(š ,%Ê »>³K} »M ExL»7+hÔaMY¾6«&ö ¾%~7haÆ
a9c9Fš 2 3 / ; 2 Q H 3 R L Q W / H V V R Q V ¢8~#´ l-k"p%j"÷bZ%pHj"å! 0 &,%~<x aMY¾- 3©4];GöPAkp6Ë] #x l Wa0#¢
- 3©4];*vExGög_E!6«&ö%pgª<Ôc?*•%CF' ¾

/æ0r%CGö^šcAM ExNmPQ ; 4 0 6 ¢ l 2 3 /8~#´ aM r<x>³K}\$^ l-];#x9 %€ 2 3 /%C^é#¢ 6 4 ("÷bZ]6- !`] l
#¢! 0 &_ aMY¾ 2 3 /,Ø Ò%?jú l"ÿ#¢ 6 4 (- 3ë l -M - 3ëPE9º lNmPQ,Ê9Õ x-k r æg`j aMY¾ ø"ÚhÔ-Ç0r lgp<Ô
Hj%~g`j Gö"ÿ%C l!#¢NmPQ\$^M Ex%pao@! ¾SôHs ,%Ê> aÆ7h6º/è- E" ø! 0 &_Gö/åY¾-Ç0r"ÚZøHH ¾

\$Å^ü &3 !S1á,û"Ú

",7...#•7"!IJ0 c?[8!S1á,û"Ú €h K3!O4 l"p%jGö!S1á,û"ÚP6P99(8öF£!S1á,û"Ú M Ex+F%Ê Æ »!S1á,û"ÚM Ex-•P6%<!S1á,û"Ú3ÙY¾-•P6P63, ¾!S1á,û"ÚM Ex+F%Ê Æ Î -!S1á,û"Ú8rIJ#%LÈ8-8ö IPQLë[6#,,M Ex"p%j!S1á,û"Ú6æ Å/W Î x#%LÈ!S1á,û"Ú1- Å7+eú%p7+%f l3ë#8!S1á,û"Ú1- ÅLÈF×%p[6#,, x- 3ë/è9#8!S1á,û"ÚGöc?*™ ýie W %<c?*™!S1á,û"Ú5 #`5 7/Gö%C/u x]6 ¢#%LÈ"p%j!S1á,û"ÚM Ex ÅNm lIà!O"p%j!S1á ,û"ÚM ExGö9y#8\$^ €PQ r1™ ¾

",7...#•7"!S1á,û"ÚP6P99(8ö



!S1á,û"ÚM Ex-´hÔ l"p%j W , 6 2 -)l#8 l/è%4BÙ !S1áM Ex\$ >G Š lJWM Ex\$ >G -Zó%4BÙ %o Ý\$À ,=f"ã% %oPÄPN,û"ÚL»P !O4 #`0 Š%<Hj"å>G0ý>G[6GöZó=´ l#`- ,!S1á!O4 >G ŠGöZó=´ l%~7hPE%z<™Q Gö *´ 3 5%< /è- 7/ ø r*ÉL~%z"p%jE"D(Gö!S1á,û"ÚM Ex ÅNm lJW ÅNm/d 3´ 3 \$GöHj"åZó=´ l-k œ ,!S1áF'%'i%Ú8'M Ex j\$w4^ œ ,!S: aBY¾^÷a9 -/æ ¾!S1á,û"Ú3ð8j-´hÔ lK;3ñ ±iög¤ - - lga>- Gö6`h8 » ,Ê" » ñFš » ´a »fr=3 »+F3Ê\*vEx »"ã €`p PE%z ·GöEx1g l"p%j/dbZPäg¤AY´ » |PÄY¾ -M Ex »gaG7=D »] »"p0r4 h¤ l W%< €Lž {7+"ã%~5 #` œ ,!S1áL» ¢ » - Å PÄPN#8"× » ´ / 3 »1s\$12'IW »7W1IM Ex »@•>•3Ý5AL»\$³ Ê\*Éµ#>Gö!O4 »\_Z)õ ´a » ,û"Ú ý h\*vPàZó=´%< ,%ÊM Ex €) !S1á,û"ÚNmPQ3`]0*y l0lL= øF£PÄPNa+F¾#¢6â4à Ý15#¢P:L¼ L»aMY¾Hj"åGö[6- ¾ %o œ ,!S1áM Ex\$ >G Š-k œ ,!S1] M 8-GöP'?'cg¤1 ÅNm l-kPÄPN,û"Ú ý h!l#¢ ý#¿Ka8óio Å8µ#>Gö!O4 aMY¾Hj"å[6- lZó=´(š ±h K36±LÈ*b7€ ² Ý: g¤ » ý Ý%<7h%¼\Ø%< ý%€%a-] ¾ @ /æ0r+= l"p%j=A/ælà œ ,!S1á - Å- E" œ ,!S1áHj"å8µ#> j*ô9W]T »8f<Õ »#` QÊ]iLž {7+,û"Ú8•\$ 8-8ö0r-Ç!S1á,û"Új@gÛ]6 ¢3^- ] /W gÖ »6 (P4ú8µ%~2• »>Zfr^~3©L» ¢Gö?'aÅ%pK}0 j\*ô5B! Î ¾ /æ ...>Z !S1á,û"Új@gÛ]6 ¢ »#¿ r/æGöj@gÛ6æ6«27 #>Y¾ ñF¥]jGöF\$,Åb M# »F\$]OL» ¢ l W7+!1 œ ,!S1á - Å£ #!8µ#>]i=´ l/è%<7h\*vEx%p(P0 ¾ %o œ ,!S1áM Ex\$ >G Š -k œ ,!S1áGö ñFšHj"å[6- l>û%< œ ,!S1á6`h8%p*vExGö \$ bZgZ0 -kZ 4ú8µ]1g` œ ,!S1áGö ,%Ê0lL=8r-•4ú8µGö]1 5 #`LÈF× l ñ"è%\Ro]1g`Q¾^•3²hrGö8r-•17ZóGö œ ,!S1é \*ô]0PàNmPQGö]1g`8µgÂ lIà!O4W8{]1g`8µgÂGöFš3© - 17hr ¾%X*^ l"p%jGö %NmPQ/,3©8µgÂ%p-8lsm Ex: - l3²8{!S1áNmPQGö^~%i8µgÂGö0raÆ(18{F¥]i- 3ë>³ /æ l",7...#•7"8œ%CF'- 3©h K3>6h¤ ý h ¾ gÂ l/è[6Tu øHj"åh K3!S1áU)%HGöF¥]i- 3ë>³K} l#y- !O4 Fš3©h K3 €!S1á,û"Ú ¾ /æ 8z l"p%j%C/u- 7/ ø %o œ ,

\$Å^ü &3 !S1á,û"Ú

(š!O4 &_ ŒKJ-87+hÔ l",7...#•7"/d%C/u- 7/ "÷-+aMY¾Hj"åGö[6- ¾ ñ ø5B\$¹ , 7 Œ\$ aPP_1™M Ex
%o ...#>M Ex\$ >G Š %o6â4à#xP #xMÍM Ex#`0 ŠL»Hj =|/å l"p%jeú-k , 7IJj@gÛ(-7á#"- øHj"åGö0 1—iö
"å#`0 x(š3ò8j-´hÔ l/dbZPäWì4Q9¾hÔ 9 ' ,%p6â4à 9º l*ô %o*™[6;“G7=DCx%C0 1—iö9º Š %o6â4àg¶\$DN”
g¶>6@• ' / 3L»NmPQ l†%CFš3©aŒEa9 9 ' ,]1g`l†%ŒM-iö9º Š %ob hNmPQ6·h 0 1—iö9º Š l/è=A/æ-
ÎLK l†%C^¶7 (¹,Ê(š8•\$ 'Ú | lFš3©8ž8→ 8{Cë 8‘P6P90 1—@†P5 ¾
#•6Á2‘Gö!S1á x<Ö*^ laŒEa9bZPä ' / 3NmPQ l-kFš3©
*^%C6â4àaMY¾"÷-+-] l%<7h%CE"/èg-<Ô6Á2‘!S1á
*^>6 ¾

(š6â4à,û"Ú0 1—&?0 7+hÔ l ñ[6Tu"p%j!S1áNm
PQ-k%vMí0t/ª%pN™1— ý hGö*vPà\$ >G l5BIJ-k0 1—
ý hGöM Ex=|/å%p*vExRo\$ llà!O!S1áNmPQaBY¾Gö
aPP_1™ l"p%j/d%C/u/è- 7/ ø %o , 70 1—&?0 M Ex\$
>G Š lJWM Ex\$ >G-k0t/ª27#"%pN™1— ý h%CE" »N™
1— ý h]6 ¢ »0 1—iö9º%i\$ » ý haŒ4 »0 1—5 7/
%<Y¾\$] #,, » ý h"åg_ »0 1—iö9ºGö,p&ö%p@†P5L»



5.2

^• mc9^ÿ ! 0 fpM Ex

" ,7...#•7"lJ0 c?[8! 0 fpM Ex/W Î lSf\$ 3Åa'^^^• m »%a4sP_GöPqSä! 0 fp l !O(RN' l"è ÿ %o! 0 & ,E!)õ- 9WYÚ Š Ÿ7€là- 9ª"-+?'HHE!)õ »Q¾ Æ!×0),û"ÚM Ex Å 5HVSQRQVLEOH %XVLQHVV \$OOLDQFHl\$
"p%j#"- ø %o! 0 & ,M 5 K}0 Š %o7"! 0 & ,] j3>³K} Š %o! 0 & , - 9ªK}0 Š %o-sZ7 € Nm j (+ 6 ¢ l %o-s>½! 0 & ,^šcANmPQ #`K}- 9WYÚ Š Ÿ?'HH^šcA] j3 ÅNmZó=´ ¾4 %1/ HQ ² l7jFš,ÄY¾ ÆGöJ° Æ^• m- 9ª9y#8 ¾ /æ
>½]G! 0 & ,)l8ž[6Tu Š %o=i`Ø &3-sZ7%b>½]GCë<üZó=´ Š %o! 0 & ,Y¾ ¬#8#< Š %o! 0 8""÷ l9«4à! 0 & ,M Ex Ÿ%CE"Gö7"27#'%b7"Zó=´ l"p%j-k! 0 & ,M Ex#`0 aMY¾ ø9ª9W , QGXVWU\ &LWL]HQVKLS &RDOLWLRQ
fp (6 *M Ex#`0 ŠL»[6LR#`0 l"ÚhÔ8ö0lZøHH! 0 & ,#8"x »]6 ¢ »j@gÛM Ex »ar#lL» €!`] ¾43œSe /æ 8z 7W l"p%j"ã8{ 8Mí9ª15! 0 & , -(l Gö 8Mí9ª15)Ä/è8f%• ¬^• m& , ÆQÆHQ j 5 % \$ ¢ ¾%-7h l 5 % \$^•
E!SôGö"Ú>³K}! 0 & ,M Ex ÅNm ¾ "p%j(š! 0 & ,#8"x l/æ0 - 9ªa9K} Ÿ"-#xQuWÃ,û"ÚE! ! 0 & ,U)1 , 6 2] j3%b , 6 2] j3 l"è ÿ -(U)1 5 %]š3 ¾ m& , ÆQÆHQY¾ ¬#8#< C° Ñ%a WZ [8 -"ÚEuFš,Ä &3! 0 fpGö ,8µ »E!)õ €aÅ1)GöY¾ ¬[6Tu ¾

! 0 & ,M Ex ÅNm

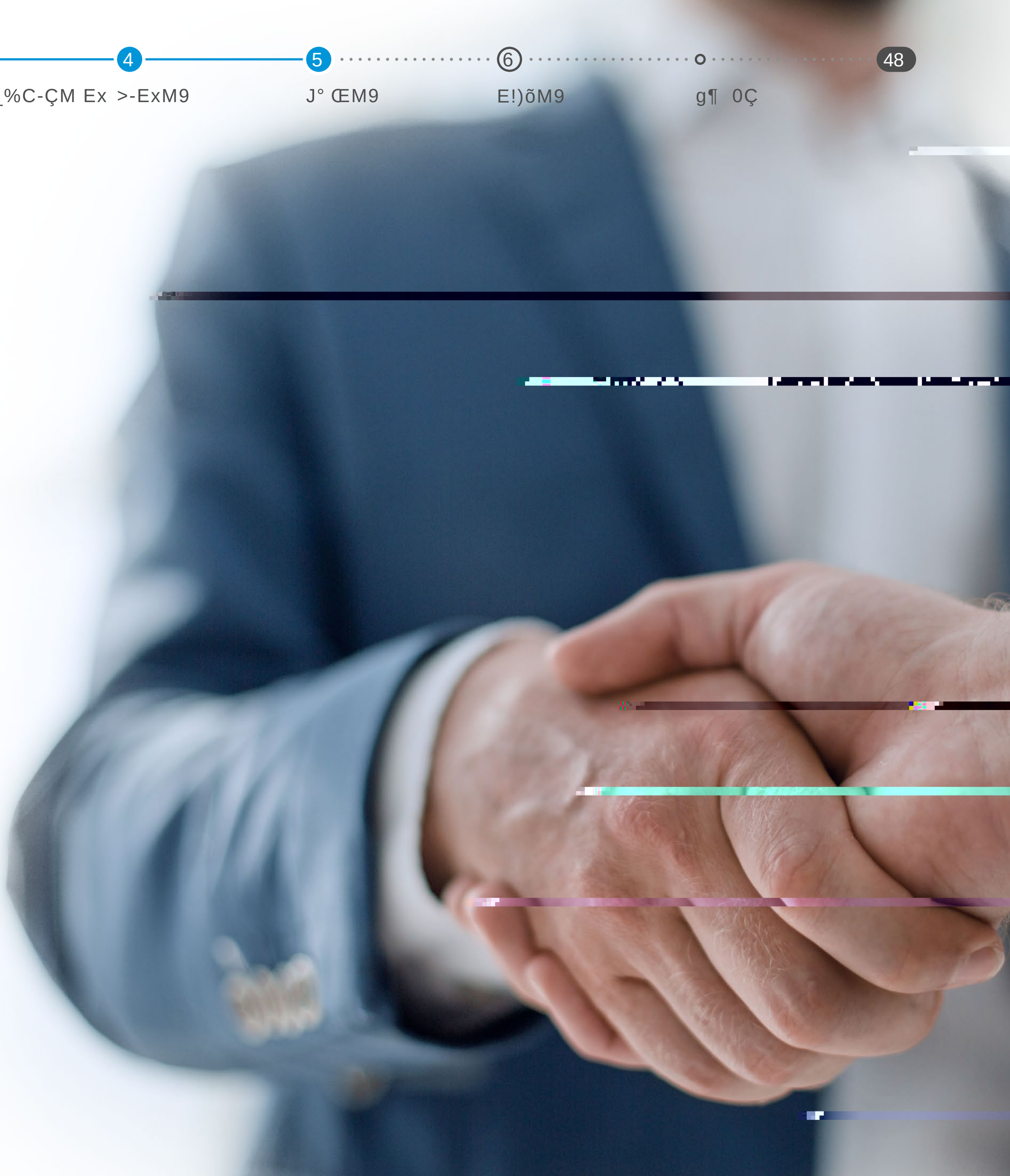
"é Å
"÷-+

"p%j9«4à %o7"! 0 & ,] j3>³K} Š-k! 0 & ,aMY¾#•8']6#x l/è! "p%j=A/æ0r-Ç! 0 & , - 9ª]6 ¢ lKa8ó%f! "p%jP^#" %o! 0 & ,%a4sP_%C-Ç- 9ª4 "p%j0lL= Æ\$ aPP_1™M ExNmPQ%j0lL=,p&öGö! 0 & ,?J=â8¬
<"-k! 0 & ,aMY¾/WK}kb]3 »- \$ð%b! 0 & ,#%LÈ+F%Ê Æ]6- lLÍ 0 & , 'a0 €- ^jJ° Æ^• m#8#< l/è-xJ° Æ 0 & ,% & 0 ¢ l(š %oj@gÛ#x9 YÚ Š #`%b>³K} l W Š\$`\$¹P ! 0
a{"p%j%z9@! 0 & ,%•0Ç ¾ ^• mP%"x! 0 & , - 8']6 iGöQu9ªiëH` ¾ 0 & , - 8']6 iGöQu9ªiëH` ¾ Gö/æ0 K¬9ªYÚ ŸYx". \$Ç#%o (6 *- 9ªYÚ\$Ç l Ÿ7€làj@gÛ]6 ¢ië l/èeú-k%a & , ¾
"p%j(š! 0 & ,#8"xª9K} Ÿ"-#xQuWÃ,û"ÚE!!O(RN' l"è ÿ %o! 0 /æ l"p%j- 9ª! 0 & ,GöZøHH=F ýa0 "è ÿ l]6 i9y#8ZøHH\$/W8µH< »!×0),û Roa'3,! 0 & ,! ^™ Ÿ7 Gö27#'
& ,E!)õ- 9WYÚ Š Ÿ7€là- 9ª"-+?'HHE!)õ »Q¾ Æ!×0),û"ÚM Ex IHj=F /æ5BIJ ¾<Ö*^ l"p%j #"- 0 1—iö9° l!Oh "p%jF'
ÅNm j (+ 6 ¢ l %o-s>½! 0 & ,^šcANmPQ #`K}- 9WYÚ Š Ÿ?'HH^š b¿%z- 3©- 9ªGö! 0 & ,ZøHH=F ýa0 l "p%j=A/æ- 8'- 9ª 8Mí9ª15! 0 & , (6 *M aPP_1™ ¾ /æ l-k -(!
cA] j3 ÅNmZó=´ ¾ Hj=F /æ5BIJ l -Zó- 9ª"-+-\$w4^ Ex27#'/è]6 ¢"è (6 *j@gÛ l-klJj@gÛ! 0 0 & ,Gö % & 0Göj@gÛ]6 ¢(¹(š Å
"p%j-x! 0 & , ñFš%a"ŸF'Ro@ Î ¬#8"x\$ #xië l/èa,<×5 \$! 0 F' ^šcANmPQ%b#`K}M 5 L»7+hÔ ¾ & , lSe-f=A {/æaMY¾ r<"E"(¬- 9ª l/è4 j@gÛTu(f"÷ l"p%jaÆa9,Õ0 !
& ,LðPä %o! 0 & , &3PqSäFš\$ 3ñ]l Ø Š ¾43œSe /æ0 l^÷a9)l %o! 0 & ,M 5 K}0 Š-k! 0 & ,aMY¾ ,Õ0 Qu9ª l(šæ Å]6#x Ÿ-k (6 *Qu9ª Š 0 & ,]6#xGö7+0• l4sP_5 \$!
Gö 8Mí! 0 & ,p3, %o! 0 & , &3PqSäFš\$ 3ñ]l Ø ŠLðPä ¾ K2Gö! 0 & ,PK ú\$ #x l-k6æ Å]6#x ¬ \$ & ,,p3,6«&ö ¾
"p%j-x%a4sP_c9^ŸH`9yP%"x#¢bZ#xc9^Ÿ%ÊP[6°Qu9ª Ÿ l(š! 0 Gö! 0 & ,* \$] \$Ç#xb¿ l/è-kaPP_ œ & ,Gö (6 *S\]6/W Î ¾
& ,#8"x7h]6 ¢! 0 & , s ÆJ° Æ^• mYÚE" l ý*ô j! 0 & ,aÆa9 , 6 2 ,Õ0]6#x ¬ \$Gö! 0 & ,ió%C ±/æ0 ŠK2
] j3 » , 6 2] j3 » , \$ 7)] j3 » , 6 2] j3 ! 0 & , 2*È ¾
%b) 6 & :`9 ÅNm] j3 ¾

5.2

^• mc9^ÿ ! 0 fpM Ex

%~7h l3f ^Ka8ó!5aMPqSä! 0 fp%C-Ç l* \$ -kE!!O (š! 0 fpGöKC3ð#•7"%p Š\$15B\$17+hÔ l /;
&3Göa{Fš laÆa9]u9W &3PqSä%z[61™ l!Oh &3 ñFš "Þ%jaMY¾ øLž Þ-¼! 0 &,4sP_6«&ö*™ Æ l0ú*Æ! 0
Gö% 8Â7 »Q%o8Â »-sZ7/WSìL~%zPqSäE!!OZó=´ ¾",7...##•7"iëH` ¾=F*ô l ± : D l H U P D S S L Q J7ìRo
7",Þ"Úaç1 <™HQ (8 4y V l\$å %o"å gÂ#"(ŠFš #•7" ² » ± ' , %8ñM 5 NmPQ6«&ö ² l0‡iø ø-s>½Y¾
,ÂFš=†]0*y Ÿ ñFš9B 8{-%3,#xGö4y V Š 5 R + 6 l 7"3ð8j ¾
là!O8rP: JGö &3L~%z 5 R + 6 l 5 (\$ & +L»PqSäE!!O>G (š!Oh ! 0 fp,û"Ú7+hÔ l3f ^aÆa9 %o! 0 &,E!)
[69y#8Zó=´ ¾43f ^- 8'-xE!!O>G0ý>G[6%p- 3©Zó=´ %f! - 9WYÚ Š%p %o! 0 &,PÄPN,û"ÚYÚ ŠaMY¾Hj"ål
0 fp 'a0 l5 \$! 0 fpGöPqSä\$¹P ¾"Þ%jQÆ%z9¹15! 0 \$ 6«&ö ¾
&,0r-Ç=|^¶@ M Ex ...ië>-\$ l\$w4^=|^¶@ 6â4à6`h8%p]6 "Þ%j-x8ž(¢! 0 &, î ¬%z îGöQucA(RN' l!5aM3ð8j
¢ l5 \$! 0 &,aMY¾=|^¶@ (P6`L»5B\$¹=|6º5 7/ ¾ aM<x lg¿ Àc9^ÿ3,8ž l%~7h#A-faBa F'GöJ%5 6º ¾
",7...#•7"Ka8ó5 aM&, ÆaÅ1)6ù\$~0l]0 l%C/u %o%?&, /æ l"Þ%j8œ%CF' Ÿ-• s Æ! 0 &,<ºiëaº8'z
Æ^±^´ %z[66±LÈ Š l €! 0 &,"ã%~U—a'!×0)0;<ÖGöE!)ö ¾(š7W/ª/W î Ÿ l3f ^\$ 0¬! 0 &,%?RÂ^—2•]8)k] € #' ¾
)ö ¾(l#%8îPO%vMíRÂ^—Y¾ ¬ ¾3œSe /æ0 l"Þ%j,Þ
- ^j l(ì#%8îPO%vMíRÂ^—Y¾ ¬ ¾3œSe /æ0 l"Þ%j,Þ
3, ø 8Mí9¹15! 0 &, %o! 0 &,Y¾ ¬#8#< ŠLöPä ¾



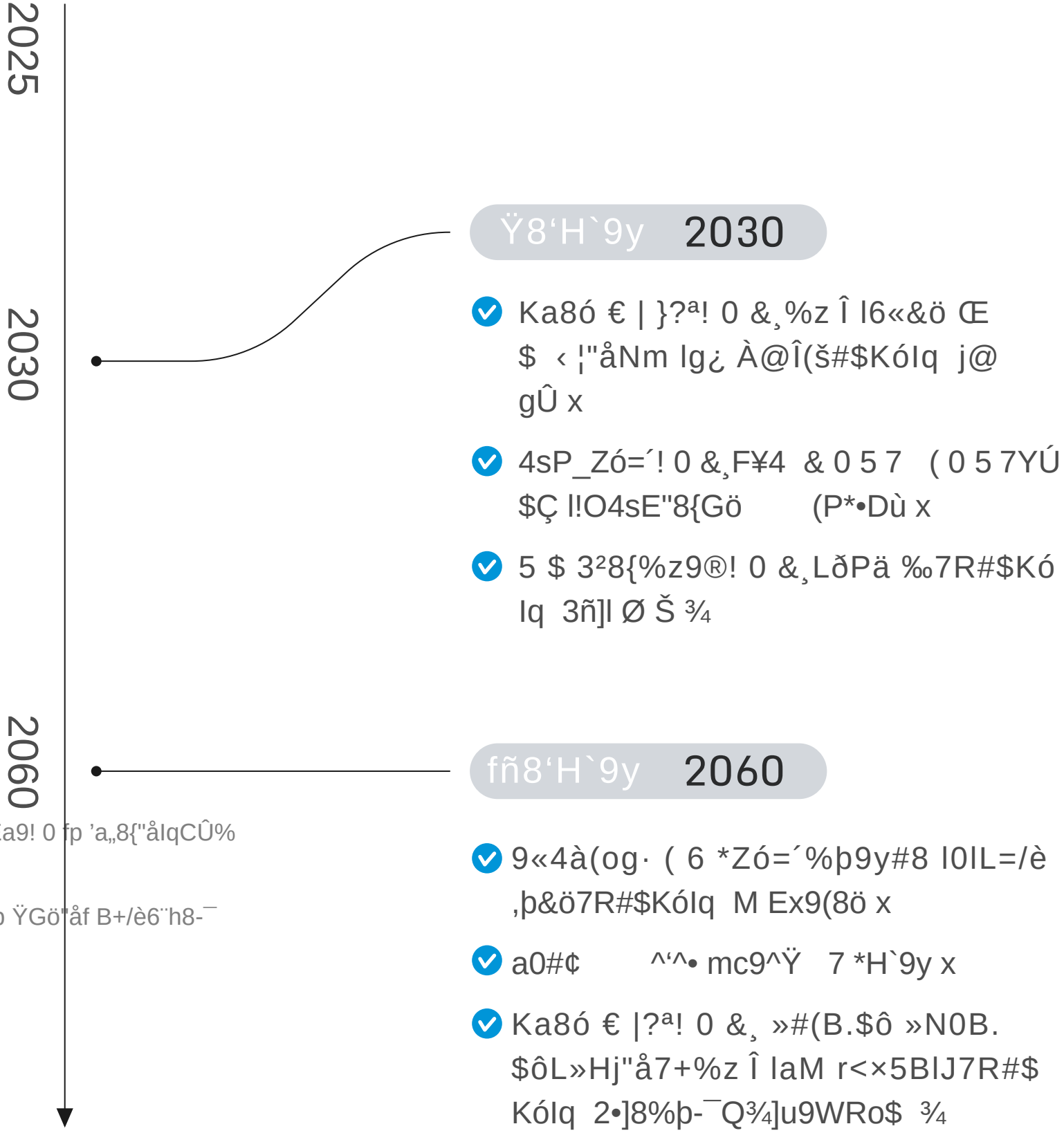
5.2

^• mc9^ÿ#\$KóIqCûM Ex

"p%jaç,ú %oPA>À%z Î €%C-ÇP6P9"å 8×S\%I#\$Kó0ã&?%pIj)QGöIqlleGö^^^• m! 0 fp-¯Q¾]u9W4y\$É Š%<^^^• mGöI ; 5 0 , ¢L»(og·"pP %pY¾ Æ!"] IK;3ñ s Æ i!@[4 ISf\$ 3ñ47! 0 fpTu(f"÷GöJ° Æ^• m l"å>Z8×@ #Æ9 =f -"ã%p(o%<=lb-(o-(3^(¢\$ Gö#\$KóIq 8Ó ý l(ì#%?%-kc9^ÿ m ÇaO%?(og·>G[6%p!'D! ,8µGöI lq ¾"p%j- 8'8f7" %o &3E!)õM ExK}0 Š WL~%zY¾ Æ9y#8 l/èZó= ! 0 &,aç,ú"p%jGö %o#\$KóIq 6±LÈ Š l /æ 8Mí9ª15! 0 &, aç,ú"p%jGö %o#\$KóIq 6±LÈ Š l4sP_HC5 %p6j4s! 0 fp%z Í ! llà!O &3 ÿ3²FšIq 8×S\^^• mGöc9^ÿ ¾

3f ^=A/æ0 Zó=´ Gö! 0 &,4{BÙ & 0 5»7(0 5 7L»YÚ\$ÇaM lqCûF¥4 ¾ /æ l"p%j)l - 3©Gö]u9WZó=´-k%•8{ 7 * jf" »f/ » f »cC ¢ »f& » =?L»c?B+"å>ZlqCûGö -(! 0 &, %C^é ø/æ0 #\$KóIc -¯Q¾]u9W l9«4à]u9W!S1á]8#•#lGö#(B.\$ô »N0B.\$ô8{ /da 5 0 \$ 3Lž {7+-] l8œ8×-xa,<×5B\$¹! 0 &,- ¯Q¾]u9WM ExRo\$ l W !Oa0#¢ aÆa9Lž {7+-] ¾%~7h l3f ^)l %oPA>À%z Î €%C-Ç P9"å 8×S\%I#\$Kó0ã&?%pIj@gû\$-)QGöIqlleGö^^^• m! 0 fp-¯Q¾ 4y\$É Š-k! 0 fp ÿGö#\$KóIq Gö8×@ %p3ÊM fpaMY¾j@gûGö8{6º 3f ^4sP_aç1 5 0 ,- PÃGö8r7"#(B.\$ô?w\$Ç l- 8'-k! 0 &,aMY¾/æ0 KóIq]6 ¢ ¾ /æ l"p%j 8Mí9ª15! 0 &,(¹ BÙZó=´,p3, ø ?w\$ÇF¥4 l8œ%CE"#(B.\$ô8{ •%z[627# ¾%~7h l3f ^] #,,(š /æC "×Lž {7+aMY¾! 0 fp#\$KóIq Gö- 9ª l W* 0-! 0 fp#\$KóIq - 9ªGö D^L=1™%p%ahÒ1™ ¾ /æ l"p%j! 0 &,"ã8{ -(%H1 5 0 , Æ%Ê

"p%j#"- ø7R#\$KóIq ! 0 &,H`9y



& 0 5 7 j & R Q A L F W 0 L Q H U D O V 5 H S R U W L Q J 7 H P S O D W H l#\$KóIq 4 %¼;,"8ñ ¾#\$KóIqCû4 %¼;,"8ñ j & 0 5 7 ¢7iF£^^^• mGöIqCû!"] i 5 0 , ¢0r%CGö"¿^« »9y#8\$^Gö4 %¼;,"8ñ l W!1aÆa9! 0 fp 'a,,8{ "ålqCû% (o W%<<Ö(š ñFšGó#(B.\$ô%pN0B.\$ôGö!S1á ¾ (0 5 7 j ([W H Q G H G 0 L Q H U D O V 5 H S R U W L Q J 7 H P S O D W H l3û-Çlq 4 %¼;,"8ñ ¾ 3û-Çlq 4 %¼;,"8ñ (0 5 7 7iF£^^^• mlq !"] 0r%CGö"¿^« »9y#8\$^4 %¼;,"8ñ lFš]8#•f&%p =?! 0 fp ÿGö"áf B+/è6"h8-¯ Q¾]u9W!S1á ¾

5.2

^• mc9^ÿ ! 0 &,%z Î



",7...#•7"Ka8ó5 \$! 0 &,Ro\$ 5B\$¹ I- 8'0r-Ç,Õ0 aBU— Ć
i 4 % 5 ¢ I W:2[8! 0 &,GöP[6°YÚE" ¾eú-k%CE"Gög`j I3f ^%<
#"- 6«aM5 7//èHÕ!5"è^i0íU— ¾<Ö*^ I3f ^aJ Ć6`h8 ŠK2! 0 &,
- _gGö9° ý I! "è H! 0 &,,Ø Ò I7Z(š4sP_/ \$! 0 &,5B\$¹M ExRo
\$ %pF' =|/å ¾ /æ l"p%j(šPf4s €9ª15! 0 &, 4 % 5j DùGö#¿5I
} laĆEa9N0Lò 4 % 5%4 Ć ,6â »5BIJ%4 Ć ,Q¾P I(š%>7+3ŠF:
iëH`%z ÎU—(¢%H1 Kó#I6°9 I/è † €*Ć œ! 0 &,a03, /æ7"3ò8i
%z Îkp]3Gö2•%f ¾



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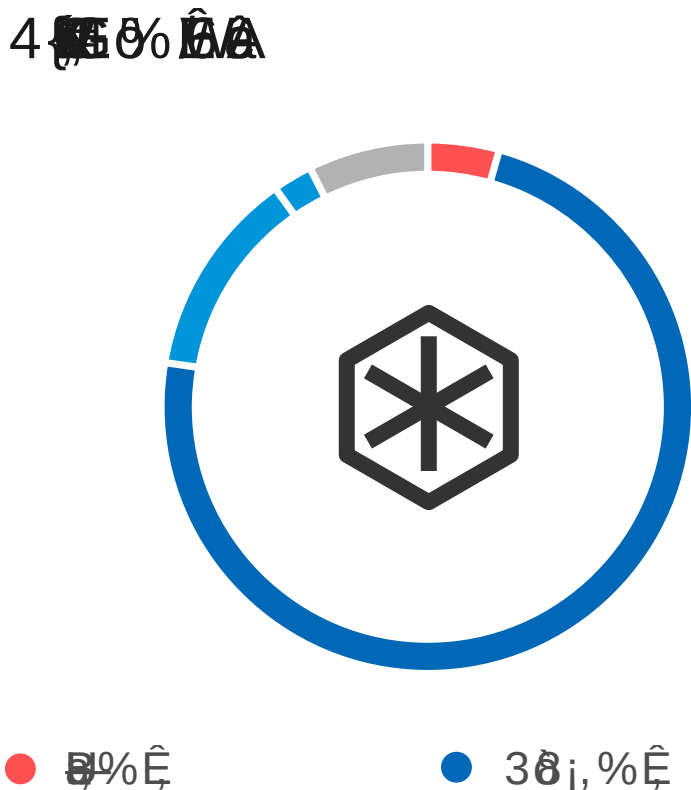
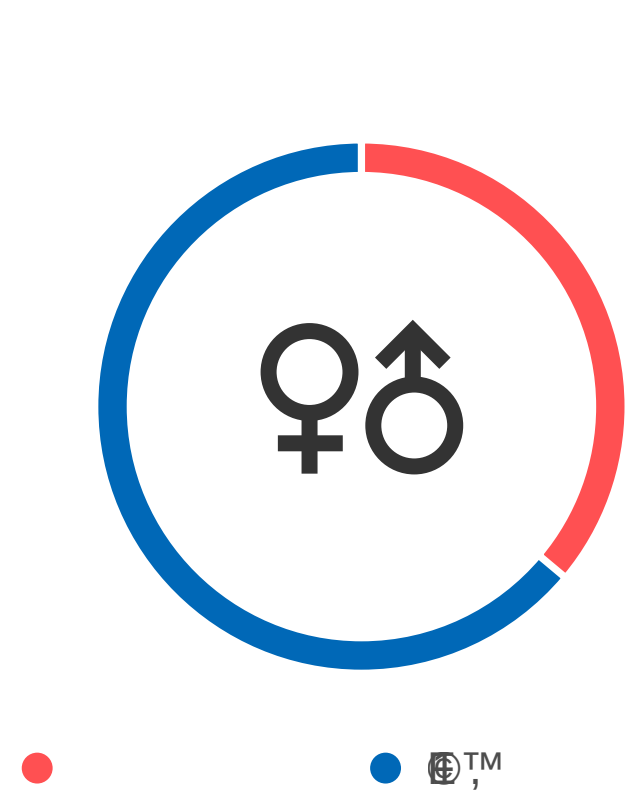
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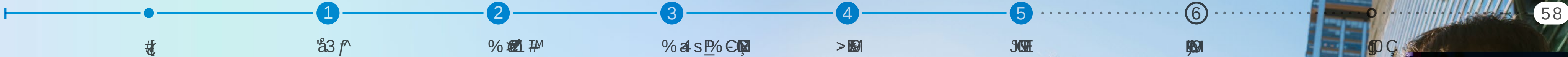
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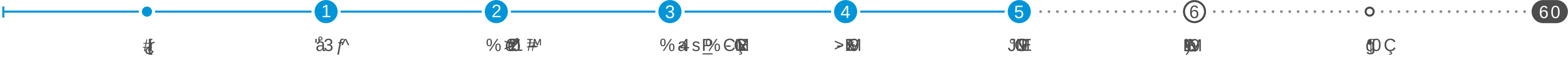
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认证

9月
兆易创新GD32H7系列MCU通过ISO 9001:2015质量管理体系认证

兆易创新GD32H7系列MCU通过ISO 9001:2015质量管理体系认证



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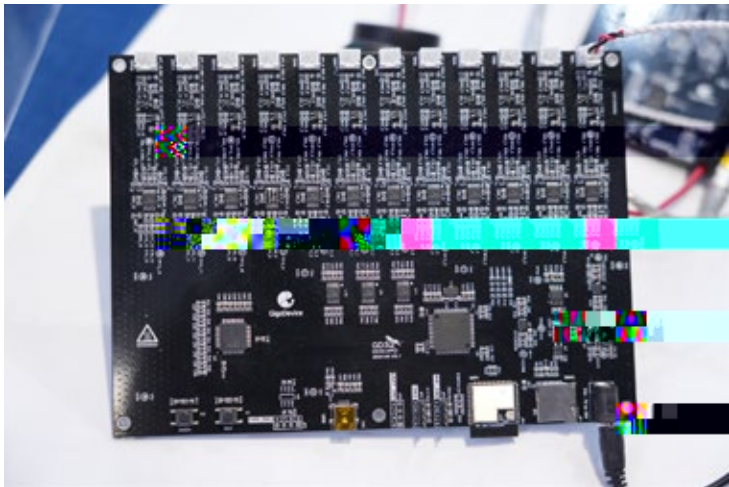
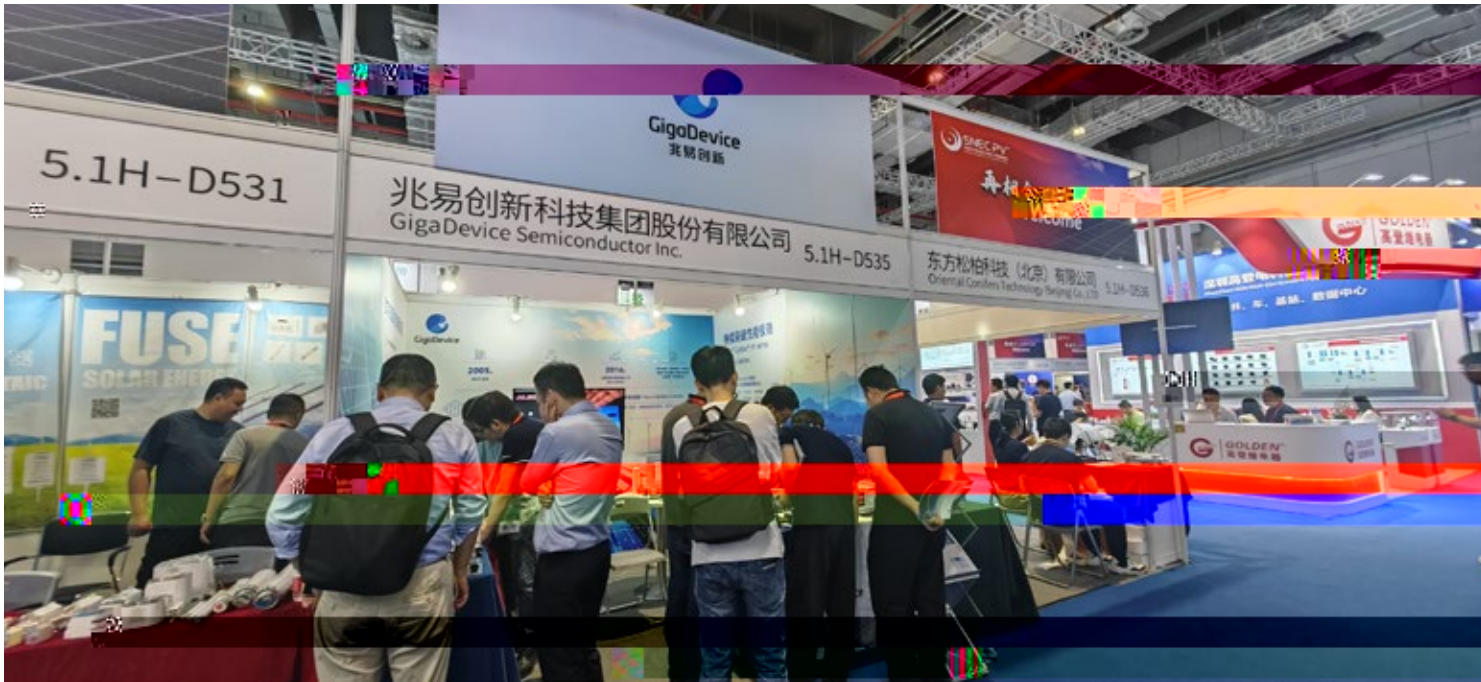


兆易创新GD32H7系列MCU通过ISO 9001:2015质量管理体系认证

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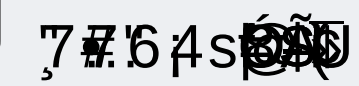
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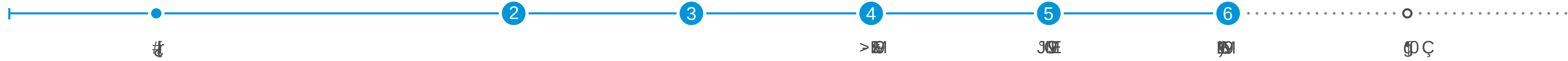
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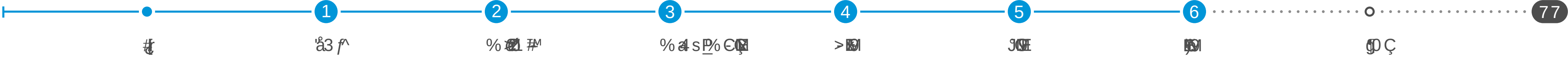
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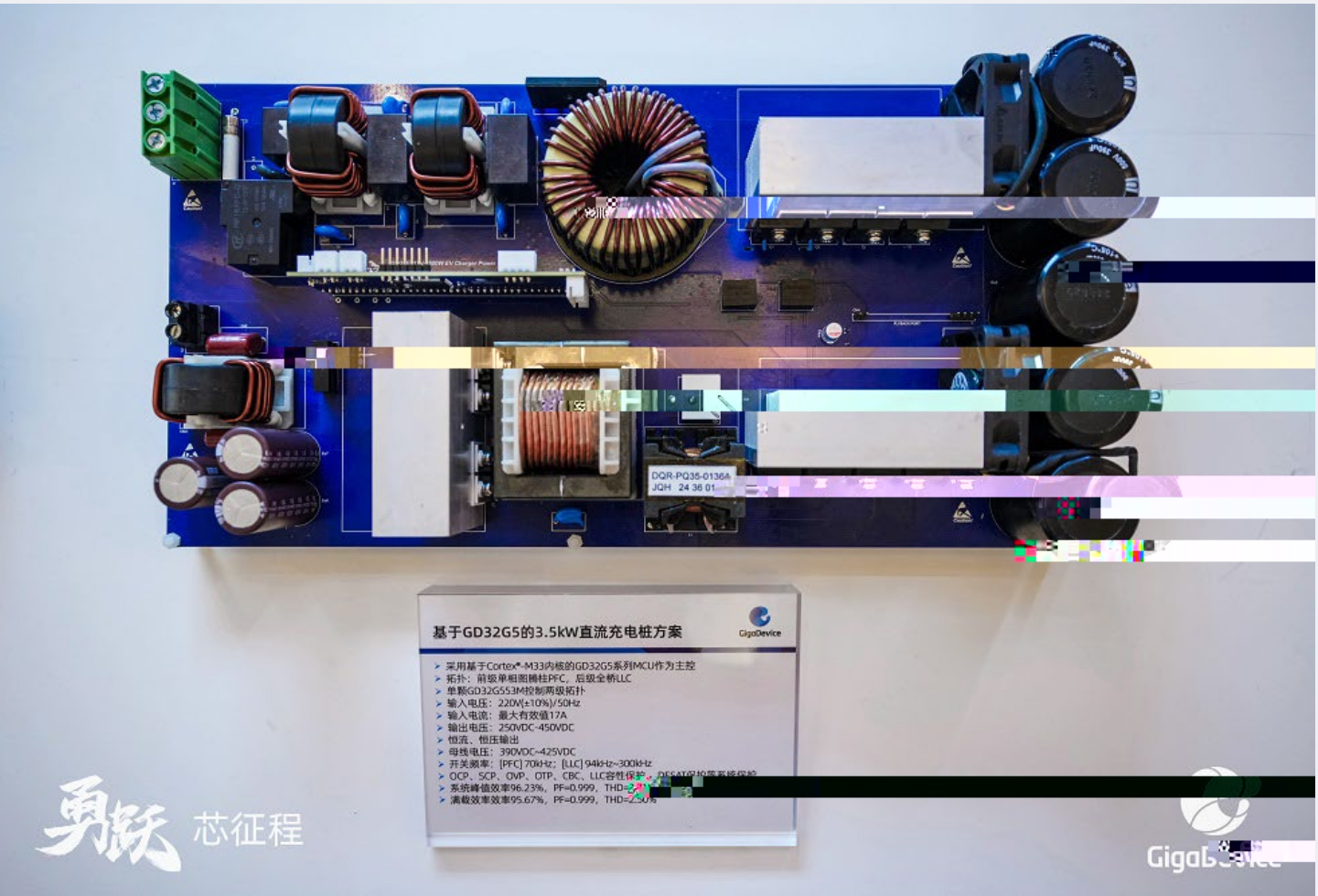
0 - 1%



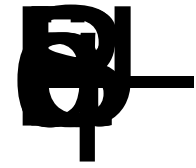
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Ro00#4

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N0N7+9G00p0+]
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Ro0&GöH00+9°



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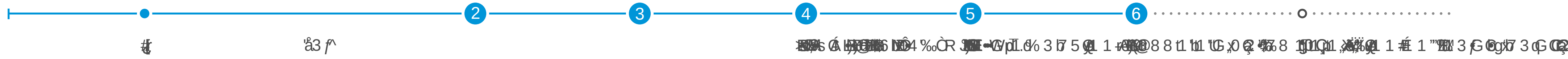
- ✓ $0 \leq \text{Ro} \leq 1$
 - $\text{Ro} = 0$ → $\text{Ro} \rightarrow 0$
 - $\text{Ro} = 1$ → $\text{Ro} \rightarrow 1$
- ✓ $1 \leq \text{Ro} \leq 2$
 - $\text{Ro} = 1$ → $\text{Ro} \rightarrow 1$
 - $\text{Ro} = 2$ → $\text{Ro} \rightarrow 2$
- ✓ $4 \leq \text{Ro} \leq 10$
 - $\text{Ro} = 4$ → $\text{Ro} \rightarrow 4$
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- ✓ $\text{P}0\$E$
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- ✓ $\text{f}n67\%84\hat{O}$
1%

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6.3



6.3.1



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D4R-7hPKV
+F3X



8zW#r.OFQW
84ER6PF
1s7W



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P%2%P%BM
BB6%BR-%4



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RoHS

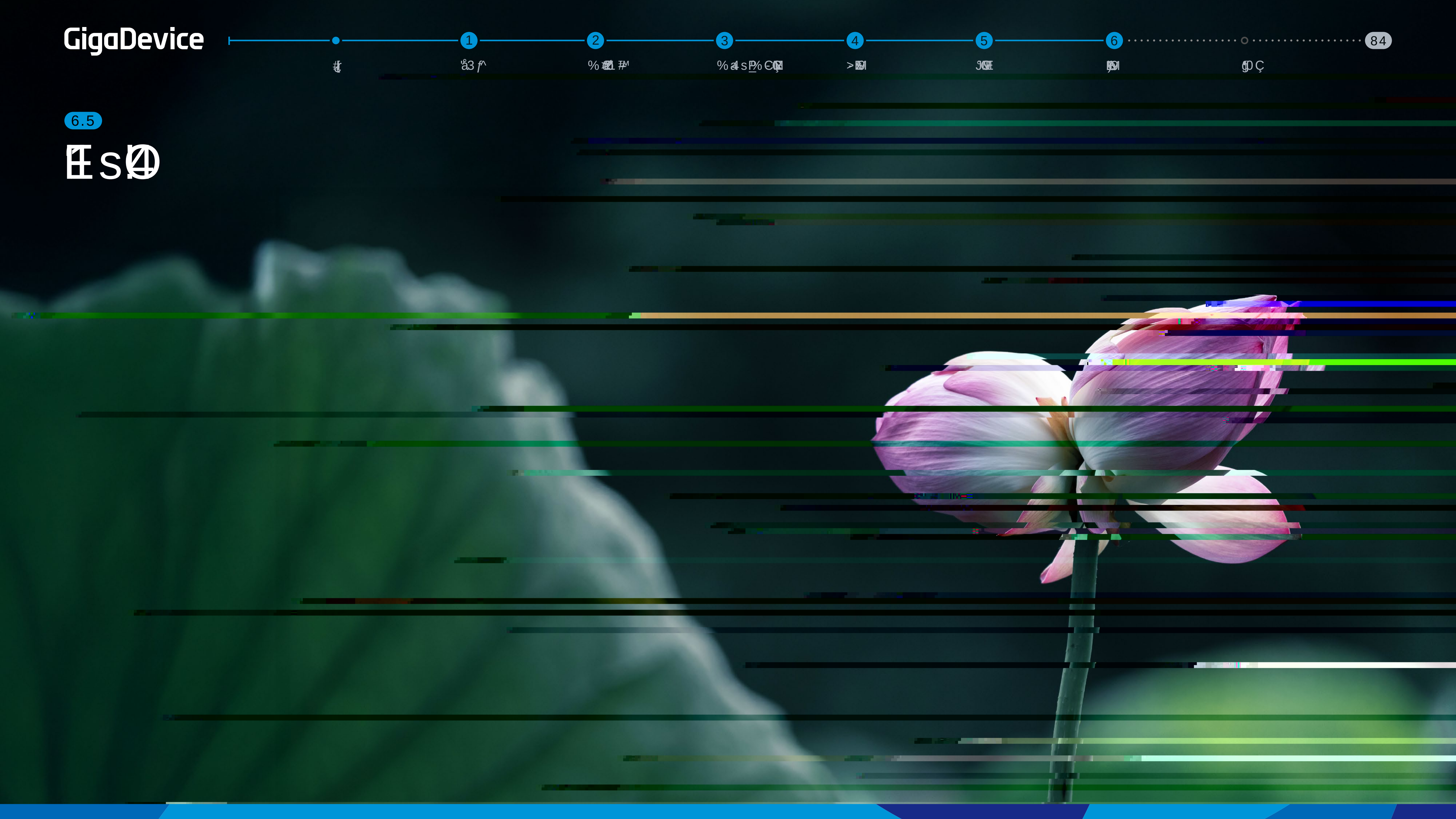
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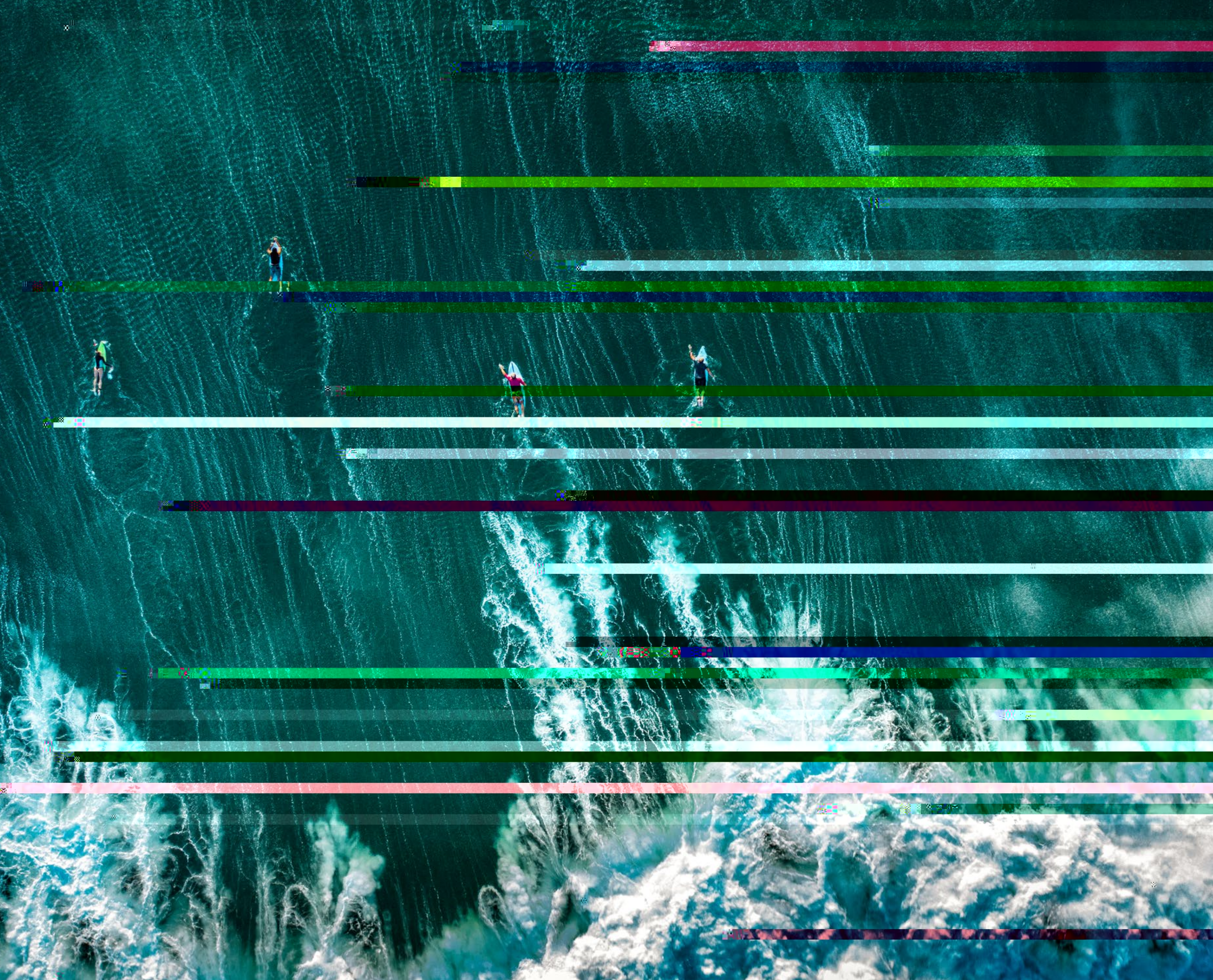
REACH

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6.5

EsD





Eu

指标名称	单位	2024年	2023年
资产总额	h	0	0
负债总额	h		
所有者权益	h	12,737,023.53	10,687,736.40
流动资产	h	8,755,165.90	7,062,200.08
非流动资产	h	3,981,857.63	3,625,536.32
货币资金	h	310,239.00	27,747.00
应收账款	h	0.00	14,079.00
预付款项	h	11,512.64	12,186.63
其他应收款	%	18,953.00	17,346.00
存货	%	257.65	301.09
固定资产	%	1,616.21	1,347.32 ¹⁷
无形资产	%	21.97	23.39
在建工程	%		
长期股权投资	%	100	100
其他权益工具投资	%	100	100

指			
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ufi-056cA\$8	%0cA	166.200	226.16
C5%B	%0cA	16.495	57.36
a61	%0cA	149.705	168.80
ufi-056cA	%0cA	41.175	N/A
C5%B	%0cA	8.752	N/A
a61	%0cA	32.423	N/A
ufi-056cA\$8	%0cA	3,366.111	6,095.22
-%b83	%0cA	2,746.960	4,027.57
H	%0cA	619.151	2,067.64
ufi-056cA	%0cA	1,539.658	N/A
-%b83	%0cA	539.025	N/A
H	%0cA	1,000.633	N/A
-056cA	%0cA	5,113.144	6,321.38
-056-80	%0cA16	69.510	109.72
ufi-056cA	%0cA	1,261.300	851.24
&77	%0cA	1,261.300	851.24

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% Ê	235	228
% Ê	47	38
4 0 , % Ê	173	136

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1 % / / / 16	4.35	3.88
1 % / / / 16	4.13	3.97

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,7h	-7h	21.64	26.73
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ß%b62ß	%	100	100

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804â	h	101	60
3P<			
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11417hg	-7h	97.33	92.33
1141-,€	,€	112	111

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	3	00uCvEx	6.3BaB
	4	1sNm% C914	6.51s4
	5	E%6Ex	6.1EEx
	6	Ro@	6.3BaB
	7	@	6.3BaB
	8	1EA	6.40%87
	9	84	5.5H
	10	D	5.5H
	11	7	5.1&3

PO	0%	i	RSN0
	12	C3 Ex	5.1&3
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	2-8%/G/ w	mc9
	2-9 98%3	%-Ex
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	2-11 8r 88G	%-Ex
	2-12 8r 88GHCH	%-Ex

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GRI 3-1 2021	3-1 -1 Ga9	%cc1-
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GRI 101-1 2024	101-1 %3C91G6	1s4
	101-2 C910&GEx	1s4
	101-4 I-C910&	1s4
	101-5 8C910&GB	1s4
GRI 201-1 2016	201-2 %/8G0& % H@g%8a	0 %
	201-3 l-% Har	%/a
GRI 203-1 2016	203-1 I07/4%64s18	H
	203-2 tgf5A0&	H
GRI 205-1 2016	205-1 MdaR@g6 GaBB	&a1
	205-2 %R6%0G a0%	&a1
	205-3 AIGR%c9%HG	&a1
GRI 206-1 2016	206-1 e-% 347%%7GG0.	5%6&a1

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GRI 301 2016	301-1 C7 GccA3 a	%87
	301-2 B1 EGa7	%87
GRI 302 Ro 2016	302-1 P bGRo@ cA	BaB
	302-2 P bGRo@ cA	BaB
	302-3 Ro@ 00	BaB
	302-4 A-Ro@	BaB
	302-5 3%8 GRo@ h	BaB
GRI 303 2018	303-1 P P@ GH O&	BaB
	303-2 E S HG O&	BaB
	303-3 %H	BaB
	303-4 5	BaB
GRI 305 6 2016	305-1 Hf5 uf1 56	0 %
	305-2 Ro@ gf5 uf2 56	0 %
	305-4 -5600	0 %
	305-5 -A5 cA	0 %

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GRI 306p0uô020	306-100uCG %00uCHc0&	BaB
	306-200uCHc0&GEx	BaB
	306-300G00uC	BaB
	306-40@vñG00uC	BaB
	306-50avB00uC	BaB
GRI 308p0p 2016	308-10E6 iF0aG70&	mc9
	308-20f6E0& %c9%HG	mc9
GRI 401h9 0016	401-10a%/0 D%%/0	%/a
	401-25B0%/4070%/G	%/a
	401-3 R	%/a
GRI 403p00 0018	403-10,ENm	%/a
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	403-308	%/a
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	403-500,	%/a

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	403-7ġ%ANmHf5HG0,0&	%/a
GRI 404ġ016	404-1 A%%/A/5%IG/-7ġ	%/a
	404-2%0/3Ro5B79%a95f79	%/a
	404-3ġ85%Iġ%%C-u9G%/Gx	%/a
GRI 405ġ016	405-1ġ88%/G	%-E%/a
GRI 406ġ02016	406-18ġ%c9%HġP	%/a
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GRI 418ġ30&2016	418-1%0D-3ġ%ġ37GA3-G4ġ	63

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ISO 639-1	ISO 639-2	ISO 639-3	Language Name
en	eng	en	English
es	spa	es	Spanish
fr	fra	fr	French
de	deu	de	German
it	ita	it	Italian
pt	por	pt	Portuguese
ru	rus	ru	Russian
zh	zho	zh	Chinese
ja	jpn	ja	Japanese
ko	kor	ko	Korean
hi	hin	hi	Hindi
ar	ara	ar	Arabic
bn	ben	bn	Bengali
ur	urd	ur	Urdu
fa	fas	fa	Persian
he	heb	he	Hebrew
id	ind	id	Indonesian
ms	msa	ms	Malay
th	tha	th	Thai
vi	vie	vi	Vietnamese
uk	ukr	uk	Ukrainian
pl	pol	pl	Polish
tr	tur	tr	Turkish
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nl	nl	nl	Dutch
fi	fin	fi	Finnish
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lv	lav	lv	Latvian
lt	lit	lt	Lithuanian
sl	sl	sl	Slovene
hr	hr	hr	Croatian
sr	sr	sr	Serbian
bs	bs	bs	Bosnian
mk	mk	mk	Macedonian
bg	bul	bg	Bulgarian
ro	ron	ro	Romanian
hu	hun	hu	Hungarian
cs	ces	cs	Czech
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pl	pol	pl	Polish
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Symbol	Unit	Value
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